



2025 ANNUAL REPORT  
**DELIVERING EXCELLENCE  
IN A CHANGING WORLD**

**SCIENCE  
EUROPE**  
Shaping the future of research

# Colophon

Science Europe Annual Report 2025: Delivering Excellence in a Changing World  
July 2026

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**This report reflects the collective commitment of Science Europe's Member Organisations to strengthening research across Europe. As the research landscape continues to evolve, we will continue to build on these achievements – working together to shape the future of research in Europe while laying the foundations for our next Strategy.**

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# FOREWORD

The year 2025 was defining for European research and innovation. Against a backdrop of geopolitical uncertainty, accelerating technological change, and growing societal pressures, the importance of strong, open, and resilient research systems has become clearer than ever. At the same time, discussions on Europe's future competitiveness, sustainability, and strategic autonomy increasingly highlighted the central role of research and innovation in shaping long-term prosperity and democratic resilience.

Throughout the year, Science Europe and its Member Organisations have worked together to help shape these discussions and contribute to the development of policies and frameworks that support excellent research and its contribution to society. From the future of the European Research Area and the next Framework Programme, to research security, open science, sustainability, and trust in science, our work reflected a shared commitment to ensuring that research systems remain collaborative, values-based, and internationally connected.

A particular strength of Science Europe lies in its ability to bring together diverse perspectives from across Europe and translate them into common positions and practical action. In 2025, this was reflected in the development of the Vision and Framework for Research Cultures, our contributions to discussions on FP10 and the ERA Act, and our continued engagement in global initiatives such as the Global Research Council and international efforts on Diamond Open Access, research integrity, and environmental sustainability.

Activities during the year also demonstrated the importance of sustained international co-operation. Science Europe continued to

support the Ukrainian research and innovation community, strengthen dialogue with global partners, and contribute to discussions on how openness and collaboration can be maintained in an increasingly complex geopolitical environment.

These achievements would not have been possible without the commitment and expertise of our Member Organisations, Governing Board, Working Groups, Task Forces, and partners across the entire research community. Their active engagement continues to strengthen Science Europe as a platform for collective reflection, co-ordination, and action.

As we look to the future, Europe faces important choices about the direction of its research and innovation landscape. Science Europe will continue to advocate strong research systems grounded in excellence, openness, integrity, and international collaboration – recognising that these are essential foundations for addressing emerging challenges and opportunities. By working together across borders, institutions, and disciplines, we can help ensure that research will continue to contribute to a more sustainable, resilient, and inclusive future for Europe and beyond.

I would also like to take this opportunity to remember Matthias Koenig, Member of the Science Europe Governing Board from 2021 to 2025, who passed away in January 2026. Matthias made an outstanding contribution to Science Europe, bringing thoughtful insight, intellectual rigour, and a deep commitment to European research co-operation.

His contributions, collegiality, and friendship left a lasting impression on all who worked with him, and his commitment to scientific collaboration in Europe and beyond, remains a lasting example of the values that continue to guide Science Europe's work.

**"I deeply feel that the personal relationships and friendships we nurtured along the way, form the true foundation for European science co-operation and for European solidarity more broadly."**

– Matthias Koenig

Vice-President of the German Research Foundation (DFG), upon his departure from the Governing Board in November 2025

**Mari Sundli Tveit**  
PRESIDENT OF SCIENCE  
EUROPE, CHIEF EXECUTIVE  
OF THE RESEARCH COUNCIL  
OF NORWAY (RCN)

# 2025 AT A GLANCE / PUBLICATIONS

10

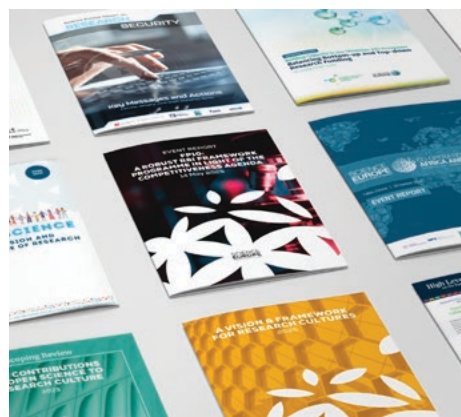
## POSITIONS & STATEMENTS

- JAN [Statement of Intent on Open Research Europe](#)
- FEB [A Stronger Europe through Research and Innovation](#)
- FEB [Statement of support for NRFU and the Ukrainian research community](#)
- FEB [‘FP10: Beyond an Investment’ Concluding Statement](#)
- MAR [Statement on International Women’s Day](#)
- MAR [A Vision & Framework for Research Cultures](#)
- APR [Working Together for a Strong and Standalone FP10](#)
- JUL [A Reliable Financial Framework and a Robust R&I Programme for Europe’s Scientific Leadership](#)
- NOV [Recommendations on Shaping the Close Connection Between Horizon Europe and the European Competitiveness Fund](#)
- DEC [High Level Workshop Concluding Statement on a Balanced, Collaborative and Secure R&I Framework](#)

6

## RESPONSES

- MAR [Response to European Commission Evaluation on Public Procurement Directives](#)
- MAY [Contribution to consultation on MFF to support R&D and a standalone FP10](#)
- JUN [Input to the European Commission Call for Evidence on a European Strategy for AI in Science](#)
- JUN [Input to Call for Evidence on a Strategy for RIs and TIs](#)
- SEP [Unlocking the Fifth Freedom: Response to Call for Evidence on the ERA Act](#)
- OCT [Response to the Call for Evidence on a European Innovation Act](#)



3

## BRIEFINGS

- FEB [Analysis of the Letta, Draghi, and Heitor Reports and Questions for Reflections](#)
- FEB [Project on R&I Integration – Outcomes of Interviews with 14 Science Europe Member Organisations](#)
- FEB [Internal Briefing Paper Open Research Europe 2025](#)

4

## OTHER

- MAR [CoARA Boost Deliverable 6.4 \(Sensitive\) – A Communication and Advocacy Plan for Projects and Initiatives](#)
- MAY [DIAMAS Recommendations and Implementation Guidelines for Institutions, Funders, Sponsors, and Donors, and Policymakers](#)
- JUL [2024 Annual Report: Advancing Excellence, Realising Impact](#)
- OCT [Scoping Review: the Contributions of Open Science to Research Culture](#)

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## EVENT REPORTS

- JAN [2024 GRC European Regional Meeting](#)
- JAN [Co-operation between Africa and Europe: Best practice, future possibilities, and the role of Science Europe](#)
- FEB [Environmental Sustainability of Research and Research-related Activities](#)
- FEB [Monitoring Cross-border Collaboration](#)
- FEB [Artificial Intelligence and Science Communication](#)
- APR [FP10: Beyond an Investment](#)
- APR [Opportunities and Challenges of AI for Open Science](#)
- JUN [FP10: A Robust R&I Framework Programme in Light of the EU Competitiveness Agenda Event Summary | Full Report](#)
- JUN [Women in Science – Celebrating Inclusion and Shaping the Future of Research](#)
- OCT [Exploratory Webinar on the Potential of Rapid Evidence Synthesis for Environmental Action](#)
- OCT [Research Security: Key Messages and Actions](#)
- NOV [Balancing Bottom-up and Top-down Research Funding](#)

# 2025 AT A GLANCE / EVENTS

Q1

## JANUARY

28/1 Knowledge Security Workshop Series 1A (*Online*)

## FEBRUARY

11/2 Workshop on Unpacking Research Assessment/Open Science Survey Results I (*Online*)

18/2 Knowledge Security Workshop Series 1B (*Brussels, Belgium*)

18–19/2 FP10: Beyond an Investment (*Brussels, Belgium*)

28/2 Women in Science: Celebrating Inclusion and Shaping the Future of Research (*Online*)

## MARCH

4/3 AI and Open Science (*Online*)

18/3 Workshop on Unpacking Research Assessment/Open Science Survey Results II (*Online*)

24/3 Diamond Open Access Community Webinar (*Online*)

26/3 Launch of Vision and Framework for Research Cultures (*Brussels, Belgium*)

27–28/3 Knowledge Security Workshop 2 (*London, United Kingdom*)

Q2

## MAY

14/5 A robust R&I Framework Programme in the light of the Competitiveness Agenda (*Brussels, Belgium*)

## JUNE

12–13/6 Knowledge Security Workshop 3 (*Krakow, Poland*)

25/6 Workshop on Unpacking Research Assessment/Open Science Survey Results III (*Online*)

26/6 Webinar on the potential of rapid evidence synthesis for environmental action (*Online*)

## JULY

1/7 Science as Driver for Development: the Role and Contribution of African Science Leadership – side event at the 4th UN Conference on Finance for Development (*Seville, Spain*)

Q3

## SEPTEMBER

19/9 Webinar Series on Building Capacity in the Ukrainian R&I Ecosystem: Balancing bottom-up and top-down research funding (*Online*)

Q3

## SEPTEMBER (CONT.)

22–23/9 Sino-European High-level Strategic Dialogue in Basic Research (*Brussels, Belgium*)

22–24/9 ENRIO Congress 2025 Satellite Event – Priority-setting for research integrity (*Ljubljana, Slovenia*)

22–24/9 Session on Research Cultures at the Responsible Research in Action Unconference (*Berlin, Germany*)

Q4

## OCTOBER

16–18/10 4th United Nations Open Science & Open Scholarship Conference (*Tokyo, Japan*)

20/10 Launch of Open Science and Research Assessment Report & Monitoring Initiatives (*Online*)

20–22/10 GRC European Regional Meeting (*Belgrade, Serbia*)

22/10 Regional Workshop on Asia–Europe Co-operation (*Belgrade, Serbia*)

28–31/10 EU Flagship Conference on Research Security (*Brussels, Belgium*)

Q4

## NOVEMBER

15/11 COP30 side-event with ISC: 'Climate Science: Key takeaways 2025' (*Belém, Brazil*)

18–20/11 17th High Level Workshop on the ERA (*Oslo, Norway*)

25/11 Building Capacity in the Ukrainian R&I Ecosystem II: Developing and implementing monitoring tools for R&D projects (*online*)

## DECEMBER

2/12 Workshop on a Practical Guide for RFOs, with DORA/GRC (*Copenhagen, Denmark*)

3–4/12 Danish EU Presidency Conference on Research Assessment (CeRRA) (*Copenhagen, Denmark*)

3/12 Side event with EUA and the EC at the CeRRA conference: 'Celebrating three years of CoARA: Collectively shaping the future of research assessment' (*Copenhagen, Denmark*)

11/12 Trust in Science Conference (*Paris, France*)

12/12 Science Europe Working Groups Congress (*Paris, France*)

# 2025 TOP ACHIEVEMENTS

## Published the VISION AND FRAMEWORK FOR RESEARCH CULTURES

Providing a long-term strategic reference point to align research assessment, open science, integrity, careers, and inclusion across European research systems.

## Strengthened advocacy for AN AMBITIOUS AND STANDALONE FP10

Helping consolidate the priorities of research funding and performing organisations at a critical stage in negotiations on Europe's future research and innovation framework.

## Strengthened European dialogue and co-ordination on RESEARCH SECURITY

Supporting research funding and performing organisations in balancing openness and international collaboration with responsible risk management and due diligence approaches.

## Advanced international discussions on TRUST IN SCIENCE AND SCIENCE COMMUNICATION

Bringing together global perspectives and practical recommendations to strengthen transparency, engagement, and confidence in research and scientific institutions.



## Continued strategic support for the UKRAINIAN RESEARCH COMMUNITY

Supporting institutional resilience, international integration, and long-term capacity building through collaboration with the National Research Foundation of Ukraine and international partners.

## Contributed to shaping the ERA POLICY AGENDA 2025–2027

Supporting the integration of priorities such as research integrity, open science, and research security into European policy implementation.

## Supported the development of MORE RESPONSIBLE RESEARCH ASSESSMENT SYSTEMS

Strengthening international momentum behind assessment reform through sustained engagement with CoARA, DORA, OECD discussions, and evidence-building activities.

## Expanded support for DIAMOND OPEN ACCESS AND COMMUNITY-LED PUBLISHING MODELS

Contributing to more equitable, sustainable, and researcher-driven approaches to scholarly communication at European and global levels.

## Contributed to shaping European discussions on ARTIFICIAL INTELLIGENCE IN SCIENCE

Helping promote co-ordinated, responsible, and values-based approaches to the use of artificial intelligence in research through policy engagement, community exchange, and participation in emerging ERA initiatives.

## Advanced ENVIRONMENTAL SUSTAINABILITY ACROSS RESEARCH SYSTEMS

Supporting the implementation of greener research practices and strengthening the role of science in international climate discussions, including engagement within the UNFCCC process.

# 2025 IN NUMBERS



## OUR MEMBERS

40

### MEMBER ORGANISATIONS

Europe's foremost research performing and research funding organisations.



## OUR PUBLICATIONS

36

### POLICY POSITIONS, GUIDELINES & REPORTS

Our reports feed into policy discussions across a wide range of priority areas for science.



## OUR MEETINGS

35

### EVENTS ORGANISED BY SCIENCE EUROPE

Our events bring together the most relevant experts to drive progress on key policy topics.



## OUR DIGITAL MEDIA

15k

### FOLLOWERS ON X

You will also find us on BlueSky, where we are up to **3.7k** followers.

30

### EUROPEAN COUNTRIES

Our members bring diverse expertise and experience from across the European continent.

44

### HIGH-LEVEL PRESS MENTIONS

Our work and our input regularly feature in media across the research landscape.

129

### EXTERNAL EVENT CONTRIBUTIONS

Our expert staff are regularly invited to present our work and discuss our views at various events.

13k

### FOLLOWERS ON LINKEDIN

Together with our followers, the LinkedIn crowd was good for **298k** impressions of our posts.

25.1

### BILLION € FOR RESEARCH

Our members fund and perform a large amount of excellent research for the public good, every year.

13

### PRIVATE AND PUBLIC NEWSLETTERS

**11** for members | **2** for the public

43

### GOVERNANCE AND WORKING GROUPS

We provide our members with many opportunities to meet up and work together across Europe.

38k

### WEBSITE VISITORS

The visitors to our website enjoyed a total of **105k** page views to learn about our outputs and activities.

# GOVERNING BOARD MEMBERS 2025

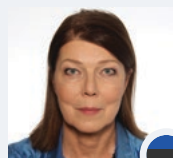
UNTIL NOVEMBER 2025



**Adrian Curaj**  
Director General of the Executive Agency for Higher Education, Research, Development, and Innovation Funding of Romania (UEFISCDI)



**Matthias Koenig**  
Vice-President of the German Research Foundation (DFG)



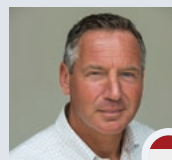
**Anu Noorma**  
Director General of the Estonian Research Council (ETAG)  
(since November 2024)

PRESIDENT



**Mari Sundli Tveit**  
Chief Executive of the Research Council of Norway (RCN)

VICE-PRESIDENT REPRESENTING RFOs



**Marcel Levi**  
President of the Dutch Research Council (NWO)

VICE-PRESIDENT REPRESENTING RPOs



**Francisco Javier Moreno Fuentes**  
European Affairs Coordinator of the Spanish National Research Council (CSIC)



**Katarina Bjelke**  
Director General of the Swedish Research Council (VR)



**Christof Gattringer**  
President of the Austrian Science Fund (FWF)



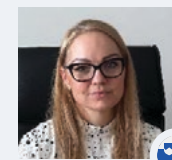
**Anna Di Ciaccio**  
Director of the National Institute for Nuclear Physics (INFN), Italy



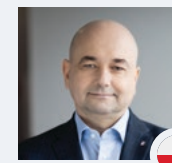
**Christopher Smith**  
Executive Chair of the Arts and Humanities Research Council, UK Research and Innovation (UKRI)



**Katja Becker**  
President of the German Research Foundation (DFG)



**Tjaša Dobnik**  
Director of the Slovenian Research and Innovation Agency (ARIS)



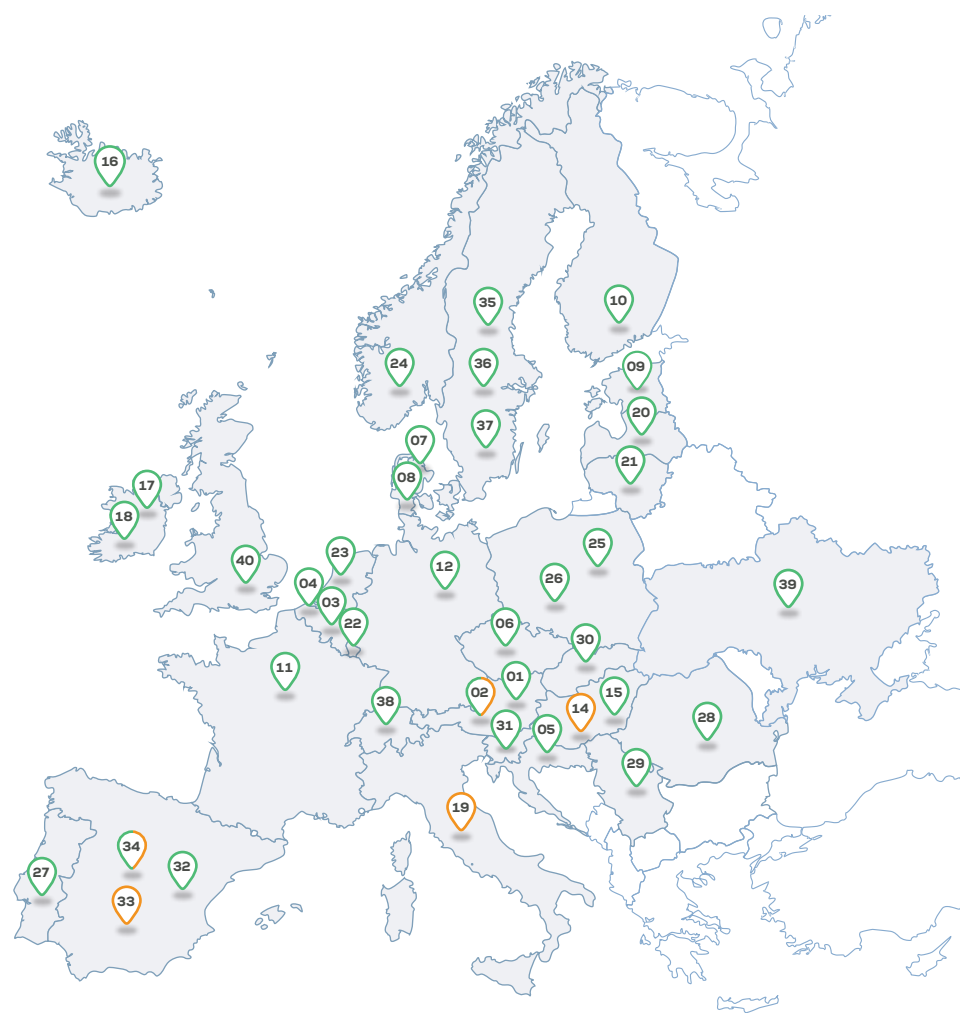
**Krzysztof Józwiak**  
Director of the National Science Centre (NCN), Poland



**Torsten Schwede**  
President of the Swiss National Science Foundation (SNSF)

FROM NOVEMBER 2025

# MAP OF SCIENCE EUROPE MEMBERS



 **RESEARCH FUNDING ORGANISATION**  
 **RESEARCH PERFORMING ORGANISATION**



|                                                         |                                                    |                                                                         |                                                                   |
|---------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------|
| 01 FWF Österreichischer Wissenschaftsfonds              | 02 ÖAW ÖSTERREICHISCHE AKADEMIE DER WISSENSCHAFTEN | 03 fnrs LA LIBERTÉ DE CHERCHER                                          | 04 fwo                                                            |
| 05 HRZZ Croatian Science Foundation                     | 06 GAČR CZECH SCIENCE FOUNDATION                   | 07 INDEPENDENT RESEARCH FUND DENMARK                                    | 08 Danmarks Grundforskningsfond Danish Research Foundation        |
| 09 Estonian Research Council                            | 10 Research Council of Finland                     | 11 anr <sup>®</sup> agence nationale de la recherche                    | 12 DFG Deutsche Forschungsgemeinschaft German Research Foundation |
| 13                                                      | 14 HUN-REN Hungarian Research Network              | 15 MTA MAGYAR TUDOMÁNYOS AKADEMIA                                       | 16 rannis                                                         |
| 17 HRB Health Research Board                            | 18 Taighde Éireann Research Ireland                | 19 INFN Istituto Nazionale di Fisica Nucleare                           | 20 Latvian Council of Science                                     |
| 21 RCL Research Council of Lithuania                    | 22 ENR                                             | 23 NWO                                                                  | 24 Research Council of Norway                                     |
| 25 FNP Foundation for Polish Science                    | 26 NATIONAL SCIENCE CENTRE POLAND                  | 27 fct Fundação para a Ciência e a Tecnologia                           | 28 ufiscdi                                                        |
| 29 Science Fund of the Republic of Serbia               | 30 SLOVAK RESEARCH AND DEVELOPMENT AGENCY          | 31 ariis Slovenian Research and Innovation Agency                       | 32 AGENCIA ESTATAL DE INVESTIGACIÓN                               |
| 33 CSIC CONSEJO SUPERIOR DE INVESTIGACIONES CIENTÍFICAS | 34 ISC Instituto de Salud Carlos III               | 35 FORTE: Swedish Research Council for Health, Working Life and Welfare | 36 FORMAS                                                         |
| 37 Swedish Research Council                             | 38 Swiss National Science Foundation               | 39 NATIONAL RESEARCH FOUNDATION OF UKRAINE                              | 40 UK Research and Innovation                                     |

# VISION AND MISSION

Science Europe is the association representing major public organisations that fund or perform excellent, ground-breaking scientific research. It brings together the expertise of many of the largest and best-known European research organisations to jointly push the frontiers of how scientific research is produced and delivers benefits to society.

## Vision

Science Europe's vision is for a European Research Area with optimal conditions to support robust education, research, and innovation systems. This is a European Research Area where science is a strong and trusted component of sustainable economic, environmental, and societal development.

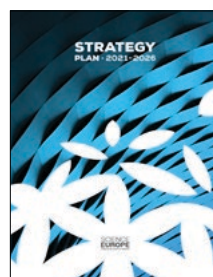
## Mission

Science Europe's mission is to define long-term perspectives for European research and to champion best-practice approaches, ensuring high-quality science for the benefit of humanity and the planet.



## Reference Documents

- [Science Europe Strategy Plan 2021–2026](#)
- [Multi-Annual Action Plan 2021–2026](#) (updated June 2024)



## Strategy Plan

The Strategy Plan has three strategic priorities that encapsulate Science Europe's vision:

- Shape European research policy developments
- Contribute to the evolution of research culture
- Strengthen the role and contribution of science in tackling societal challenges

# SUPPORT TO UKRAINE

Throughout 2025, Science Europe continued its close collaboration with the National Research Foundation of Ukraine, supporting the resilience, development, and international integration of Ukraine's research and innovation system and the wider research community. This commitment was reaffirmed in February 2025, when Science Europe issued [a statement](#) to mark the third anniversary of the war in Ukraine, reiterating its continued support.

## Joint NRFU–Science Europe Webinars

A dedicated support plan focused on strengthening institutional capacity, increasing the visibility of Ukrainian researchers, and expanding opportunities for collaboration across Europe. A central component was the [joint webinar series](#) on research management and funding practices, organised between September 2025 and February 2026. The first webinar examined the balance between bottom-up and top-down funding approaches, highlighting the need to combine strategic priorities with investigator-driven research. A second webinar explored the development and implementation of monitoring tools for research projects, with a focus on assessing impact across the lifecycle. The third, in February 2026, addressed open science policies and practices, supporting further alignment with European standards.

## Statement of support

On the third anniversary of the start of the war in Ukraine, Science Europe reaffirmed its unwavering support for NRFU and the Ukrainian research community. This commitment reflects both solidarity with Ukrainian researchers and a recognition of the vital role of science in recovery, reconstruction, and international co-operation.

## Workshop on strengthening Ukraine's science and innovation system

In March 2025, Science Europe contributed to the international workshop 'Strengthening Ukraine's Science and Innovation System', co-organised with partners including ETH Zürich and the American National Academies of Sciences, Engineering, and Medicine. Discussions highlighted the profound impact of the war on Ukraine's research ecosystem, including damaged infrastructure, displacement of researchers, and structural challenges such as limited cross-sector collaboration. Participants emphasised the need to move beyond short-term support towards co-ordinated, long-term approaches focused on capacity building, sustainable funding, and stronger international partnerships.

## NRFU Science Day

This strategic perspective was reinforced in May 2025, when Science Europe contributed to NRFU's Science Day event on 'Integration of Ukraine into the European Research Area'. In a video message, Secretary General Lidia Borrell-Damián underlined the importance of continued collaboration and recognised NRFU's active role in advancing both national and European research priorities.

## International Coalition for Science, Research, and Innovation in Ukraine

In July 2025, a new International Coalition for Science, Research, and Innovation in Ukraine was launched, co-developed by Italy, Ukraine, UNESCO, and the European Commission to support the rebuilding of Ukraine's research ecosystem. Science Europe joined the initiative as a signatory, reinforcing its commitment to co-ordinated, multilateral efforts to support Ukraine's recovery.

## Direct collaboration with NRFU

In addition to these activities, Science Europe has continued to facilitate NRFU's participation in its Working Groups, events, and broader initiatives, ensuring that Ukrainian perspectives contribute to shaping European research policy and practice. Member Organisations have also provided practical support through funding schemes, mobility opportunities, and the inclusion of Ukrainian researchers in ongoing projects.

These efforts were further reinforced through high-level engagement in autumn 2025, including meetings with NRFU leadership and participation in international discussions on research, innovation, and Ukraine's integration into the European and global research landscape. Across these exchanges, a consistent



message emerged: sustained collaboration, strong institutions, and attractive research careers will be essential to support long-term recovery and reduce the risk of brain drain.

Science Europe will continue to work together with NRFU and other international partners to strengthen Ukraine's research and innovation system. By supporting capacity building, fostering collaboration, and promoting integration into the European Research Area, these efforts contribute to a more resilient and connected research ecosystem across Europe.

**"Research has a vital role to play in Ukraine's recovery and resilience. We work closely with the NRFU to strengthen connections, build capacity, and support Ukraine's long-term integration into the European Research Area."**

– ANU NOORMA /  
DIRECTOR GENERAL OF THE  
ESTONIAN RESEARCH COUNCIL (ETAG)

# ACTIVITY AREAS

Contribute to the Evolution of Research Culture

14

Shape European Policy Developments

21

Strengthen the Role and Contribution of Science in  
Addressing Societal Challenges

29

# CONTRIBUTE TO THE EVOLUTION OF RESEARCH CULTURE



|                                 |
|---------------------------------|
| RESEARCH CULTURE                |
| REFORM RESEARCH ASSESSMENT      |
| EQUALITY, DIVERSITY & INCLUSION |
| RESEARCH CAREERS                |
| RESEARCH INTEGRITY AND ETHICS   |
| OPEN SCIENCE                    |



## Key Achievements

Co-developed a shared **Vision and Framework for Research Cultures**, setting a long-term direction towards 2040 and aligning key policy areas to support more coherent, high-quality, and inclusive research systems.

Published a **scoping review on the links between open science and research assessment** that was informed by the expertise from Member Organisations, while contributing to European and international discussions, including the EU Danish Presidency Conference, to advance more responsible and inclusive assessment practices.

Supported Member Organisation's engagement in key European and international initiatives on Diamond Open Access, including Open Research Europe and the Global Summit, advancing **sustainable, community-led publishing models** and strengthening the broader open science landscape.

# RESEARCH CULTURE

In 2025, building on several years of co-ordinated work, Science Europe deepened its activities towards developing a holistic understanding of research culture, connecting key policy areas such as open science, research assessment, research integrity, and research careers. This cross-cutting approach ensures that developments in one domain supports progress in others, contributing to long-term systemic change across the European research landscape.

## Vision & Framework for Research Cultures

A major milestone was the publication of the [Vision and Framework for Research Cultures](#) in March. This landmark output represents the culmination of extensive work carried out since 2021 and provides a shared reference point for Member Organisations and the wider research community across Europe and beyond. The Vision sets out eight strategic goals with a long-term outlook towards 2040, supported by a comprehensive framework that identifies enabling conditions, lessons learned, and priority areas for action. In the context of increasing complexity and a growing number of parallel initiatives, the publication plays a critical role in aligning efforts, identifying synergies, and mitigating potential tensions across policy domains.

The development of the Vision reflects the need to consolidate a wide range of ongoing discussions and initiatives, including those led by international partners and organisations working on research assessment reform, open science, and research integrity. By bringing together these diverse areas, Science

Europe contributes to ensuring that collective actions remain coherent and mutually reinforcing, supporting high-quality, impactful, and inclusive research systems. The Vision also emphasises the importance of shared values as a foundation for policy and practice, reinforcing the role of openness, integrity, inclusivity, and diversity in shaping research environments.

Following its publication, Science Europe focused on operationalising the Vision through a range of activities aimed at translating strategic objectives into concrete actions. This included the identification and promotion of good practice examples from across its Member Organisations, as well as collaborative community workshops and exercises designed to explore implementation pathways and address existing challenges.

## International engagement

Advancing research cultures also remained a global priority in 2025. Science Europe continued to strengthen its international engagement, including through exchanges with key partners and participation in global initiatives. As part of its support for the Coalition

for Advancing Research Assessment (CoARA), Science Europe contributed to expanding the reach and membership of the research assessment reform movement, while maintaining connections with organisations such as the Global Research Council.

Looking ahead to 2026, Science Europe will continue to implement and promote the Vision and Framework for Research Cultures, supporting Member Organisations in translating its principles into policy and practice. This will include further work on integrating policy areas, strengthening the evidence base for action, and reinforcing international co-operation to ensure that research systems remain inclusive, resilient, and capable of delivering high-quality and impactful outcomes.

→ [scienceeurope.org/our-priorities/research-culture](https://scienceeurope.org/our-priorities/research-culture)



[Launch event](#) for the Vision and Framework for Research Cultures, Brussels, 26 March

**“Our work on research culture is about forging a shared direction, aligning policies, practices, and values to build research systems that are resilient, inclusive, and future-ready. It is a collective endeavour where trust, fairness, and openness are practice, not aspiration.”**

– ANNA DI CIACCIO / DIRECTOR OF THE NATIONAL INSTITUTE FOR NUCLEAR PHYSICS (INFN), ITALY

# Research Assessment

Science Europe is committed to supporting more inclusive, transparent, and responsible evaluation practices, making research assessment reform one of its central priorities. In 2025, it continued this work through sustained engagement with the Coalition for Advancing Research Assessment (CoARA) and a broad network of international partners.

## Collaboration with CoARA

Throughout 2025, Science Europe supported CoARA's consolidation and further development through its involvement in the CoARA Boost consortium and engagement with Working Groups, National Chapters, and international partners.

As CoARA Working Groups approached the completion of their mandates, Science Europe helped to promote the dissemination, discussion, and uptake of recommendations, good practices, and implementation frameworks. Regular CoARA Forum webinars provided a platform to exchange experiences, address challenges, and support the practical implementation of CoARA commitments.

## Working with international partners

Collaboration with international partners remained a priority, through strengthened links with initiatives such as the San Francisco Declaration on Research Assessment (DORA) and the Global Research Council. Science Europe also emphasised the importance of context-sensitive approaches that balance international alignment with national and institutional diversity.

## Open Science and Research Assessment

A key focus area in 2025 was the further integration of open science into research assessment

systems. Building on a [2024 survey](#), Science Europe launched a [scoping review](#) in collaboration with academic partners to provide a structured evidence base on the relationship between open science practices and research assessment. Workshops and discussions with Member Organisations complemented this work, by identifying practical tools, policies, and approaches to implementation.

## Participation in OECD Expert Group

Science Europe also contributed to international policy discussions by participating in an Expert Group organised by the Organisation for Economic Co-operation and Development (OECD) on research performance assessment and incentives, helping to align global perspectives on assessment reform and share lessons from ongoing reform initiatives.

## Danish Presidency Conference

Activities culminated in December 2025 with the EU Danish Presidency Conference on Reforming Research Assessment (CeRRA), which highlighted global progress in research assessment reform and its growing importance in the broader science, innovation, and policy ecosystem.

In addition to participating in the Conference Programme Committee and its International Steering Board, Science Europe was also well-

represented across the two-day programme: Governing Board member Katarina Bjelke (Swedish Research Council) chaired a session on 'Balancing Competition with Collaboration', Science Europe Senior Policy Officer James Morris chaired a session on 'Research on Research Assessment', and Secretary General Lidia Borrell-Damián provided some closing reflections, looking ahead to the next years of reform.

These activities reinforced the role of Science Europe as a key convening actor, supporting dialogue, shared understanding, and co-ordinated action.

Science Europe will continue to support the global advancement of research assessment reform by focusing on strengthening the coherence of initiatives, promoting the uptake of good practices, and expanding international collaboration.

→ [scienceeurope.org/our-priorities/research-culture/research-assessment](https://scienceeurope.org/our-priorities/research-culture/research-assessment)

**"Through its continued support for CoARA and the development of new evidence on open science and research assessment, Science Europe has helped advance the practical implementation of more responsible and inclusive evaluation systems."**

– MARCEL LEVI / PRESIDENT OF THE DUTCH RESEARCH COUNCIL (NWO)

# Research Careers

Attractive and sustainable research careers are essential to the functioning and long-term resilience of research systems. This is why 2025 saw Science Europe further developing its work in this area, focusing on strengthening career conditions, supporting diverse pathways, and promoting more structured approaches to career development across the research landscape.

## Minimum standards for research careers

The Task Force on Research Careers played a central role in driving this work forward, initiating new activities aimed at defining common approaches to career development and support mechanisms. A key priority in 2025 was the exploration of minimum standards for research careers (published in 2026), including the promotion of career development plans and improved institutional support structures. This work built on the outcomes of the 2024 Careers in Research Workshop and contributed to ongoing European and international efforts to enhance career conditions in research.

## Alignment with European policy development and other priorities

Science Europe's activities in this area closely aligned with broader policy developments, including the European Research Area Policy Agenda, and aimed to address key challenges such as job insecurity, limited career progression opportunities, and the under-recognition of diverse skills and contributions. Particular attention was given to the need for co-ordinated action across the research community, including research funding and performing

organisations, to ensure that career support measures are both effectively implemented and sustained.

A strong emphasis was placed on the interconnections between research careers and other policy areas, particularly research assessment and open science. Ensuring that assessment systems recognise a wider range of contributions and support diverse career pathways is essential for fostering inclusive and effective research environments. This integrated approach reflected Science Europe's broader strategy of aligning policy areas to support coherent and sustainable research systems.

→ [scienceeurope.org/our-priorities/research-culture/research-careers](https://scienceeurope.org/our-priorities/research-culture/research-careers)

**“Strengthening research careers continues to be a key component of Science Europe’s work on research culture, recognising the importance of attractive, sustainable, and diverse career pathways for the long-term resilience of research systems.”**

– CHRISTOPHER SMITH /  
EXECUTIVE CHAIR OF THE ARTS AND  
HUMANITIES RESEARCH COUNCIL,  
UK RESEARCH AND INNOVATION (UKRI)

# Equality, Diversity & Inclusion

Commitment to equality, diversity, and inclusion (EDI) remained a core component of Science Europe's broader efforts to strengthen research systems and enhance research quality in 2025. Recognising that inclusive research environments are fundamental to excellence, Science Europe continued to advocate for systemic approaches that embed EDI principles across policies, practices, and institutional cultures.

## Commitment to supporting EDI

To mark the International Day of Girls and Women in Science and International Women's Day, Science Europe reaffirmed its commitment to advancing inclusive and equitable research ecosystems where all individuals can fully realise their potential, regardless of gender, background, or personal characteristics. The statement highlighted persistent structural barriers faced by women and under-represented groups, including discrimination, bias, and gender-based violence, and called for co-ordinated international action to address these challenges. Key priorities included strengthening the integration of the EDI dimension in research content, ensuring adequate support for research on inequality and discrimination, and reinforcing policy frameworks that promote fairness, safety, and inclusivity across the research landscape.

## Webinar on EDI

In addition, a dedicated webinar brought together over 170 participants from across the research community. The discussion focused on the role of EDI in enhancing research quality and impact, as well as on practical strategies to address barriers faced by women and under-represented groups in research careers. Contributions from expert speakers representing research funding and performing

organisations provided insights into institutional approaches, policy development, and the integration of EDI considerations into research content. The exchange also highlighted the importance of moving beyond policy commitments to effective implementation, supported by monitoring, accountability, and institutional leadership. Participants also emphasised that addressing structural barriers requires embedding EDI across research cultures, career pathways, mobility schemes, and research funding, while strengthening measures to prevent and respond to gender-based violence.

The discussions further highlighted the value of intersectional approaches, greater collaboration between research organisations, and the sharing of good practice to support lasting systemic change. The conclusions of the webinar will inform Science Europe's future work on EDI, including support for Member Organisations and contributions to European policy discussions

These activities took place against an environment marked by diverging approaches to EDI, with continued support and policy integration at the European level and growing uncertainties in other regions. This context reinforced the importance of sustained advocacy and collective action to ensure that progress

towards more inclusive research systems is maintained and strengthened.

Building on this work, Science Europe will continue to promote the integration of EDI principles across research policy areas, while supporting its Member Organisations in developing and implementing inclusive practices. Particular emphasis will be placed on strengthening the evidence base, fostering collaboration, and ensuring that EDI remains closely linked to broader objectives related to research quality, integrity, and impact.

→ [scienceeurope.org/our-priorities/research-culture/equality-diversity-inclusion](https://scienceeurope.org/our-priorities/research-culture/equality-diversity-inclusion)



Report of the 28 February webinar 'Women in Science: celebrating inclusion and Shaping the future of research'

**"Addressing inequalities in research requires more than isolated initiatives; it calls for sustained, systemic action across policies, institutions, and practices."**

– KATARINA BJELKE /  
DIRECTOR GENERAL OF THE  
SWEDISH RESEARCH COUNCIL (VR)

# Research Ethics & Integrity

Strengthening research ethics and integrity remained a central component of Science Europe's work on research culture in 2025, reflecting the fundamental role of integrity in ensuring research quality, credibility, and societal trust. Efforts focused on fostering more co-ordinated, system-level approaches that support responsible research practices across the European Research Area.

## Joint ENRIO–Science Europe Workshop

A key milestone was the joint workshop co-organised with the European Network of Research Integrity Offices (ENRIO) in September 2025 in Ljubljana. The workshop brought together over 60 participants from across the research ecosystem to develop a shared, cross-sectoral understanding of priorities for advancing research integrity. Building on ongoing discussions within both organisations, the exchanges aimed to bridge the roles and responsibilities of different stakeholders while promoting more co-ordinated and collaborative approaches.

Discussions were structured around several priority action domains identified through a pre-workshop consultation, including the development of safe environments for reporting misconduct, improved mechanisms for learning from integrity cases, and stronger responses to emerging challenges such as AI-enabled research malpractice. The outcomes of the workshop highlighted the need for more structured co-ordination across the research ecosystem, alongside enhanced efforts to raise awareness and support engagement with research integrity practices at all levels.

The discussions formed part of the preparatory work for a joint statement on research integrity developed by Science Europe and ENRIO, published in January, which sets out shared priorities and supports more co-ordinated and collaborative action across the research community.

This work further underlined the interconnected nature of research integrity with other policy areas, including research assessment and research careers, and supports ongoing efforts to align incentives, practices, and values across research systems.

→ [scienceeurope.org/our-priorities/research-culture/integrity-ethics/](https://scienceeurope.org/our-priorities/research-culture/integrity-ethics/)



ENRIO Congress on Research Integrity, Ljubljana, 22–23 September

**“In 2025, our work on research ethics and integrity focused on strengthening co-ordination across the research system – bringing together the people and practices that underpin research to address emerging challenges and reinforce trust in how research is conducted.”**

– ADRIAN CURAJ / DIRECTOR GENERAL OF THE EXECUTIVE AGENCY FOR HIGHER EDUCATION, RESEARCH, DEVELOPMENT, AND INNOVATION FUNDING OF ROMANIA (UEFISCDI)

# OPEN SCIENCE

Open science increasingly shapes the future of research by promoting transparency, collaboration, and the broad sharing of knowledge across disciplines and borders. It reflects a shift towards more inclusive and responsible research systems, where outputs, methods, and data are made accessible and reusable, strengthening both scientific quality and societal engagement.

## Diamond Open Access

Diamond Open Access remained a major focus of Science Europe's activities in 2025, with efforts centred on strengthening non-profit, community-led scholarly publishing and reinforcing collaboration across the European research ecosystem. The year saw a series of important developments in this area, reflecting growing co-ordination among Science Europe, its Member Organisations, and international partners in support of non-profit scholarly publishing models.

A significant development came in January, when a number of research performing and funding organisations, many belonging to Science Europe, published a statement of intent supporting Open Research Europe (ORE) as an open access publishing platform serving the public good. Through its participation in the ORE Interest Group, Science Europe contributed to discussions on governance and long-term sustainability, supporting preparations for ORE's next phase and the launch of the consortium in March 2026.

The launch of the European Diamond Capacity Hub (EDCH) and of the EU-funded ALMASI Project (*Aligning and Mutualizing Non-Profit Open Access Publishing Services Internationally*) in January further strengthened the Diamond

Open Access landscape. Science Europe contributed to both initiatives through governance and advisory roles, ensuring alignment with broader open science priorities.

Engagement across the Diamond Open Access community continued through working groups, webinars, and international exchanges to reflect on issues of equity and sustainability, and discuss funding perspectives and governance challenges. The Working Group on Open Science provided a forum for Science Europe Member Organisations to discuss developments in open science policy, including the role of Diamond Open Access in relation to the EU's 'fifth freedom' in the next Framework Programme.

## Open Science and Research Assessment

A Scoping Review on the interconnections between open science and research assessment was also published, and a series of member workshops explored how open science can contribute to positive research cultures. In September, the joint meeting of the Working Groups on Open Science and Research Culture examined connections between open science, research culture, and Diamond OA, helping to strengthen the evidence base for future policy development.

## International Developments

Science Europe also contributed to a wide range of international events including the DIAMAS Final Conference in Brussels, the Open Science Fair at CERN, and the United Nations Open Science and Open Scholarship Conference in Tokyo. Preparations also advanced for the 3rd Global Summit on Diamond Open Access that took place in February 2026 in India.

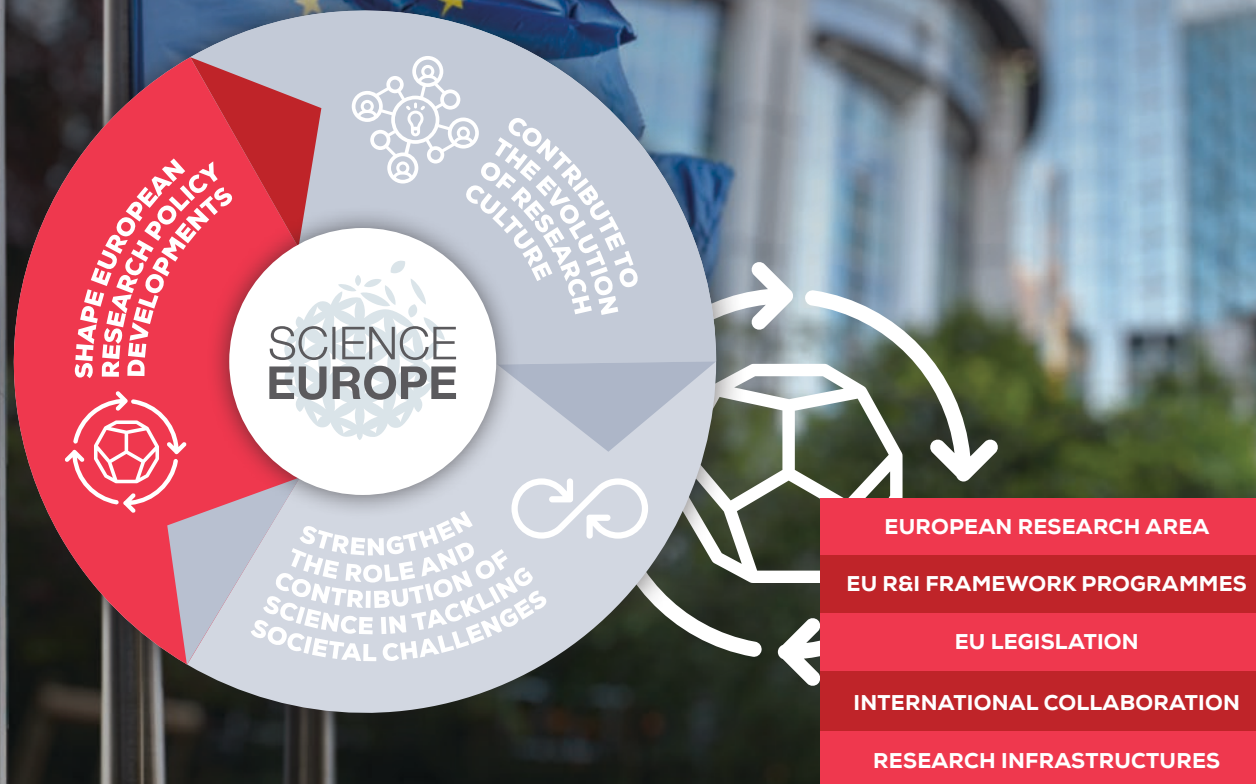
These developments reflect a growing co-ordination and alignment of initiatives across the Diamond OA landscape. Science Europe continues to support these efforts as part of its strategic commitment to advancing open science and strengthening sustainable scholarly communication systems.

→ [scienceeurope.org/our-priorities/open-science/](https://scienceeurope.org/our-priorities/open-science/)

**"Open science is about ensuring that knowledge is shared, trusted, and accessible to all. Diamond Open Access is a key part of this vision, demonstrating how more equitable, community-driven publishing models can support a stronger and more sustainable research ecosystem."**

– JAVIER MORENO FUENTES /  
EUROPEAN AFFAIRS COORDINATOR  
OF THE SPANISH NATIONAL  
RESEARCH COUNCIL (CSIC)

# SHAPE EUROPEAN POLICY DEVELOPMENTS



## Key Achievements

Facilitated the development, adoption, and implementation of the **ERA Policy Agenda 2025–27**, including work on a European framework for research integrity and ethics, which was approved in the final ERA Policy Agenda.

Contributed shared perspectives to help shape initiatives such as the **ERA Act and Innovation Act**, promoting strong research systems and academic freedom.

Supported the **development of FP10** through co-ordinated advocacy, consolidating Member Organisations' priorities for an ambitious and standalone programme.

# EUROPEAN RESEARCH AREA

During 2025, Science Europe continued to play an active role in shaping the evolving European research and innovation policy landscape. Through engagement in the European Research Area (ERA) Forum and its sub-groups, contributions to major EU legislative initiatives, and targeted policy input, Science Europe has worked to ensure that Europe's research system remains collaborative, values-driven, and globally competitive.

This work reflects a broader ambition: to reinforce the European Research Area as a cohesive, high-performing ecosystem while ensuring that emerging legislation supports excellence, openness, and long-term impact across the full research and innovation pipeline.

## ERA Developments

A central focus was its contribution to the implementation and future direction of the European Research Area (ERA). As a stakeholder representative in the ERA Forum and its subgroups on Inclusive Gender Equality, Global Approach to R&I, and Access to Excellence, Science Europe has provided co-ordinated input on behalf of research funding and performing organisations across Europe.

## Shaping the ERA Policy Agenda 2025–2027

The adoption of the ERA Policy Agenda 2025–2027 marked a key milestone in aligning European and national efforts in research and innovation. Structured around long-term 'structural policies' and targeted 'actions', the agenda addresses priorities such as open science, research assessment reform, gender equality, research security, and the role of science in policy making.

Science Europe contributed directly to this agenda, notably through two proposed actions:

- A harmonised European framework for research integrity and ethics, developed in collaboration with the European Commission, which has been adopted and will be implemented between 2025 and 2027, with Science Europe co-sponsoring the Action.
- A proposal on greening research practices, which, while not included in the final agenda, informed an EU Coordination and Support Action) aimed at 'greening' the ERA.

In addition, Science Europe directly contributed to the implementation of many ERA Actions and Structural Policies. These contributions highlight its role in translating shared European priorities into concrete policy frameworks and implementation pathways.

## Strengthening Collaboration and Policy Co-ordination

Science Europe continued to participate in key ERA Forum sub-groups, including those on global R&I co-operation, gender equality, and widening participation. It also contributed to

emerging priorities such as academic freedom through dedicated task forces.

Beyond formal structures, Science Europe co-organised the [2025 High-Level Workshop](#) in Oslo, which brought together policy makers, researchers, and institutional leaders to examine collaboration, competition, and research security. Discussions underscored both the interconnectedness of global research systems and their vulnerability in a shifting geopolitical context, highlighting the need for balanced approaches that safeguard openness while addressing security concerns.

**"A strong European Research Area depends on aligning national and European efforts—creating the conditions for excellent, open, and collaborative research to thrive across borders."**

— ANU NOORMA /  
DIRECTOR GENERAL OF THE  
ESTONIAN RESEARCH COUNCIL (ETAG)

# EU LEGISLATION

As European research policy continues to evolve, a number of key legislative initiatives shape how research and innovation will be supported in the years ahead. In 2025, Science Europe was closely engaged in these developments, contributing to discussions that will define the future of Europe's research system.

## Preparing the ERA Act

The expected 2026 ERA Act presents a key opportunity to strengthen the legal and policy foundations of the European Research Area and move closer to a true single market for research and innovation – often described as the 'fifth freedom'. Throughout 2025, Science Europe contributed actively to early discussions and consultations, emphasising the need for adequate and sustained investment, as well as the importance of safeguarding academic freedom and institutional autonomy. It also highlighted the need for a coherent, enabling framework that avoids overly prescriptive regulation, and builds on existing governance structures such as the ERA Forum.

At the same time, Science Europe underlined that the Act should reinforce core values, support open science, mobility, and research careers, and enable secure and open international collaboration. By advocating a balanced approach, Science Europe aimed to ensure that the ERA Act will create the right conditions for progress across diverse national systems while strengthening a more integrated and resilient European research landscape.

## The European Innovation Act

Science Europe also contributed to the development of the European Innovation Act, emphasising that excellent research is the foundation of sustainable innovation. It called for:

- Recognition of the full research pipeline, from fundamental science to application and valorisation.
- Strong links between the Innovation Act and the ERA Act.
- Continued support for a self-standing research framework programme.
- Measures to improve talent circulation, infrastructure access, and funding stability.

This approach reflected the commitment of Science Europe to ensure that innovation policy builds on strong research systems, rather than short-term or fragmented interventions.

## Animals in Research

Science Europe also continued to contribute to EU discussions on the use of animals in research, with a focus on maintaining high standards of both science and animal welfare.

Recent work has focused on proposed updates to training and education requirements for those working with animals. Science Europe supports high-quality, harmonised training across Europe, while highlighting the need to:

- recognise different roles and skills within research teams.
- avoid unnecessary administrative burden.
- ensure that changes genuinely improve both research quality and animal welfare.

At the same time, Science Europe continues to support the 3Rs principle (Replacement, Reduction, and Refinement) and the development of alternative methods where possible.

## Public procurement

Public procurement accounts for approximately 14% of the EU's GDP. It represents a powerful driver for achieving public policy objectives, including environmental sustainability. While green public procurement is a possibility under EU Directives, it is not mandatory. This results in over half of the procurement procedures relying solely on the lowest price as the award criterion.

Science Europe's response to the European Commission's Call for Evidence on the Revision of Public Procurement Directives (published in early 2026) pointed out that *"in the case of research and research-related activities, public procurement can be used to advance environmental sustainability in research organisations' operations."* This approach was supported in Science Europe's 2024 Framework for the Environmental Sustainability of Research Organisations. In addition to environmental action, green public procurement can have co-benefits for research organisations, such as financial savings, increased resilience, and reputational gain.

Across these areas, the need for coherence between policy ambition and practical implementation emerged as a common theme. Science Europe continued to advocate a European research system that is excellent and competitive, grounded in strong fundamental science; open and collaborative, both within Europe and globally; values-driven, upholding academic freedom, integrity, and inclusiveness; and future-oriented, capable of addressing societal challenges through sustainable and responsible innovation.

➔ [scienceeurope.org/our-priorities/eu-legislation](https://scienceeurope.org/our-priorities/eu-legislation)

**"A stronger ERA means a more connected, open, and resilient research system for Europe – supported by coherent EU legislation that moves us closer to a true single market for knowledge, where researchers, ideas, and technologies can circulate freely."**

– CHRISTOF GATTRINGER / PRESIDENT OF THE AUSTRIAN SCIENCE FUND (FWF)

# EU FRAMEWORK PROGRAMMES

The transition to the next Horizon Europe Framework Programme comes at a time of significant global change, in which research and innovation are increasingly recognised as essential to both Europe's competitiveness and to addressing societal challenges and upholding shared values. This presents an important opportunity to strengthen Europe's research system. By contributing to this process, Science Europe and its Member Organisations help to shape a programme that can respond effectively to future challenges while sustaining Europe's leadership in research and innovation.

Throughout 2025, Science Europe actively contributed to these discussions, working with its Member Organisations, European institutions, and partners across the research landscape. The objective was clear: to help ensure that the next programme builds on the strengths of Horizon Europe while responding effectively to new priorities.

The current programme has reinforced Europe's position as a global leader in collaborative research, supporting excellence across disciplines and enabling international partnerships. At the same time, it has also been shown that underfunding can constrain excellence and limit the full potential of Europe's research and innovation ecosystem, highlighting the need for even more ambitious investment in R&I. As it enters its final phase, it provides both a strong foundation and a reference point for future developments.

Science Europe emphasised the need for an ambitious budget and the importance of maintaining core elements that underpin the programme's success: support for fundamental research, openness to collaboration,

and a balanced structure, while adapting to evolving policy priorities, including a broad notion of competitiveness, simplification, research security, and the growing expectations placed on research systems.

## Defining Priorities for the Next Programme

Through a series of workshops attended by European Commissioner for Startups, Research and Innovation Ekaterina Zaharieva, former Portuguese Minister for Science Technology and Higher Education Manuel Heitor, and MEPs Christian Ehler and Lina Gálvez, and other leading policy makers working on research and innovation; targeted dialogues; and an in-depth member survey, Science Europe consolidated the views of its Member Organisations on the future of the next Framework Programme. Its work focused on translating these perspectives into clear priorities for research funding and performing organisations, in the development of the next programme. It also maintained close engagement with the European Institutions, including contributions to consultations on the EU budget and innovation policy, participation in hearings and workshops, and

ongoing dialogue with policy makers. Together, these activities provided a strong evidence base for advocacy and ensured that Science Europe's positions reflect both strategic priorities and practical experience across national research systems.

Complementing this work, Science Europe published an internal report on research and innovation integration, based on interviews with representatives from 14 Member Organisations. The report provided a comprehensive overview of how R&I systems interact across Europe, highlighting both effective practices and persistent challenges. It also presented a set of recommendations and national case studies, illustrating how collaboration can be strengthened within the European Research Area.

The findings of this report directly informed discussions on FP10, particularly in relation to improving coherence between national and European funding, supporting cross-border collaboration, and ensuring that the framework programme contributes to a more integrated research ecosystem.



Science Europe published several positions, statements, and recommendations on the development of FP10 over the course of 2025.

See the [full overview of FP10 advocacy efforts](#) for a comprehensive list.

**"A strong and independent Framework Programme is essential to ensure that excellent research continues to drive Europe's future – economically, socially, and globally."**

– JAVIER MORENO FUENTES /  
EUROPEAN AFFAIRS COORDINATOR  
OF THE SPANISH NATIONAL  
RESEARCH COUNCIL (CSIC)

# EU FRAMEWORK PROGRAMMES

## Responding to EC Proposals for the Next Framework Programme

The publication of the European Commission's proposals for the next Multiannual Financial Framework and FP10 in July 2025 marked a major milestone. Science Europe responded promptly with its position '[A Reliable Financial Framework and a Robust R&I Programme for Europe's Scientific Leadership](#)', setting out key priorities for the next programme.

While welcoming the continuation of a dedicated framework programme, as well as the significantly increased budget, the response highlighted several critical issues requiring further attention. These included the need to protect, and potentially be even more ambitious with, the budget, as well as the importance of maintaining strong support for open, international research collaboration with partners within and beyond the EU – including countries associated to the programme.

Science Europe also continued to call for clarity on the [relationship between FP10 and the proposed European Competitiveness Fund](#), as well as for a broader understanding of competitiveness that encompasses long-term scientific, societal, and technological progress, and a programme that places research and innovation as central to achieving these objectives.

## Supporting the Next Phase

Following the publication of the proposals, Science Europe analysed the legislative texts and in close collaboration with Member Organisations, prepared detailed input for the next phase of negotiations. This included a set of

[amendment proposals](#) to inform engagement with the European Parliament and the Council.

Science Europe also continued to monitor policy developments and facilitate dialogue across the research community, helping to ensure a co-ordinated and informed approach as discussions progress.

As FP10 moves into the legislative phase, the focus shifts to ensuring that the final programme reflects both ambition and coherence. Science Europe will continue to advocate a framework that supports excellent research, fosters collaboration, and delivers long-term value for Europe.

➔ [scienceeurope.org/our-priorities/eu-framework-programmes](https://scienceeurope.org/our-priorities/eu-framework-programmes)

**“Research excellence and an integrated R&I system are highly complementary. Integration strives to enable and nurture talent across Europe, allowing researchers to contribute based on merit, rather than on background.”**

– ADRIAN CURAJ / DIRECTOR GENERAL OF THE EXECUTIVE AGENCY FOR HIGHER EDUCATION, RESEARCH, DEVELOPMENT, AND INNOVATION FUNDING OF ROMANIA (UEFISCDI)



Members of Science Europe had the opportunity to discuss FP10 developments on several occasions during 2025 with relevant decision makers and experts, including Commissioner Ekaterina Zaharieva, MEP Lina Gálvez, Manuel Heitor, Michiel Scheffer, and André Sapir.

# INTERNATIONAL AND CROSS-BORDER COLLABORATION

International and cross-border collaboration remains a cornerstone of a strong and effective research and innovation system. In a rapidly evolving global context, collaboration is essential for advancing knowledge and addressing shared challenges – from climate change to global health and technological transformation.

Throughout 2025, Science Europe continued to support open and responsible international co-operation, through policy engagement, high-level events, and practical guidance to research organisations for navigating an increasingly complex landscape.

## Promoting responsible international collaboration

The growing importance of research security was a defining theme for international collaboration in 2025. Science Europe promoted an approach that balances openness, academic freedom, and security, through risk mitigation and due-diligence measures.

To advance this work, Science Europe and the members of its Task Force on Research Security organised a series of workshops to bring together Member Organisations to exchange experiences, identify common challenges, and explore practical approaches to managing risks without undermining collaboration. These events were supported in particular by the Research Foundation Flanders (FWO), the Dutch Research Council (NWO), the National Science Centre Poland (NCN), and UK Research and Innovation (UKRI).

The workshops culminated in the publication of a [report](#) in October that synthesises key findings and provides guidance on how research organisations can strengthen their approaches to research security while maintaining openness and international engagement.

These insights also informed European policy discussions at the EU Flagship Conference on Research Security in October, where the need for co-ordination across countries and institutions was highlighted and reinforced.

Across these activities, a consistent message emerged: research security should enable, not restrict, collaboration and must be supported by clear guidance, capacity building, and alignment at European level.

## High Level Workshop

A key milestone in 2025 was the [High Level Workshop](#) on research collaboration, competition, and research security, co-organised by Science Europe, the Research Council of Norway, and UK Research and Innovation in Oslo, between 18–20 November. Bringing together policy makers, research leaders, and international experts, the workshop examined

the future of collaboration in a shifting geopolitical environment, using polar research as a case study. Discussions highlighted both the interconnectedness of global research systems, as well as their increasing fragility. They emphasised the importance of maintaining Europe's openness while strengthening strategic frameworks for co-ordination and collaboration.

The [conclusions of the High Level Workshop](#) informed Science Europe's advocacy efforts on the next Horizon Europe Framework Programme, research security, and international co-operation.

## Global Collaboration in Research and Innovation

Collaboration with China remains an important, yet complex, aspect of international research co-operation. Discussions with the National Natural Science Foundation of China (NSFC), the Institutes of Science and Development of the Chinese Academy of Sciences (CASISD), Wuhan University, and representatives of the Chinese Mission to the EU, focused on maintaining constructive co-operation in areas of mutual interest while ensuring transparency, good governance and alignment with European values.



Discussions on international collaboration in an ERA of Uncertainty during the [2025 High Level Workshop](#), Oslo, 19–20 November

**“Through sustained dialogue and collaboration with partners worldwide, Science Europe is helping to strengthen international research co-operation in a way that remains open, reciprocal, and resilient.”**

– CHRISTOPHER SMITH /  
EXECUTIVE CHAIR OF THE ARTS AND  
HUMANITIES RESEARCH COUNCIL,  
UK RESEARCH AND INNOVATION (UKRI)

# INTERNATIONAL AND CROSS-BORDER COLLABORATION

Participants highlighted the importance of managing geopolitical tensions as a risk, rather than as a barrier to collaboration and balancing mission-driven and fundamental research funding.

Emerging topics included differing approaches to the use of artificial intelligence in research assessment and peer review, raising new questions for research integrity. Participants also emphasised the importance of interdisciplinarity, noting that overly narrow specialisation may limit the ability to address complex societal challenges.

Science Europe also contributed to United Nations-level discussions on the role of research in addressing global challenges and supporting sustainable development. Such engagement helps ensure that European perspectives are reflected in global debates on research, innovation, and sustainable development.

## Global Research Council

Science Europe continues to play an active role in the Global Research Council (GRC), contributing to global co-ordination among research funding organisations and ensuring that European perspectives are reflected in international discussions.

Science Europe is represented across the GRC's core governance structures, including

the Governing Board, Executive Support Group, and Collaboration and Neutrality Task Group, as well as working groups on Equality, Diversity and Inclusion, Responsible Research Assessment, and Multilateral Engagement. In 2025, this role was further strengthened with the re-election of the President of Science Europe to the GRC Governing Board, and her appointment to the position of its Vice-Chair.

A key highlight of the year was the European Regional Meeting that Science Europe co-organised with the Science Fund of the Republic of Serbia (SFRS) and the Hungarian Research Network (HUN-REN), in Belgrade on 20–23 October. Discussions addressed topics such as equitable participation in open science, the role of AI in research, and the sustainability of research careers and systems. The outcomes will feed into the next GRC Annual Meeting in 2026 and the development of shared international principles.

In parallel, a workshop on Asia–Europe co-operation, organised under the High-Level Policy Network, brought together partners from Europe and Asia, including organisations from China, Japan, and Thailand, to strengthen dialogue and explore future collaboration.

Science Europe also contributed to global GRC activities through participation in the GRC Annual Meeting and Executive Support Group and International Steering Committee

meetings in Riyadh, in May, which focused on advancing collaboration on global challenges such as climate change, pandemics, and geopolitical developments, as well as preparing future GRC initiatives.

Looking ahead, Science Europe will continue its engagement with the GRC, co-hosting the 2026 European Regional Meeting in London with UK Research and Innovation (UKRI) and the Research Council of Lithuania (LMT).



[scienceeurope.org/our-priorities/cross-border-collaboration](https://scienceeurope.org/our-priorities/cross-border-collaboration)



# RESEARCH INFRASTRUCTURES

## Collaboration with the OECD

In 2025, Science Europe continued its long-standing partnership with the Organisation for Economic Co-operation and Development's Global Science Forum (OECD-GSF) on research infrastructures, contributing to international efforts to strengthen the role and sustainability of these critical components of the research ecosystem.

During the year, this collaboration reached an important milestone with the completion of a joint project on research infrastructure ecosystems. Science Europe has been actively involved in the OECD Expert Group leading this work since December 2023, contributing to the analysis and development of recommendations. A final workshop held in March 2025 brought together experts to agree on key messages, which were subsequently validated by OECD delegates in May. The project culminated in the publication of the OECD Policy Paper 'Fostering research infrastructure ecosystems for addressing complex scientific and societal challenges' in September 2025.

The report provides recommendations for research infrastructure managers, funders, and policy makers on strengthening the value, financing, management, and long-term sustainability of research infrastructure ecosystems. It reflects a shared recognition of the need for greater coherence across different levels of governance and investment, and highlights the significant contribution of national European research funding systems to the global infrastructure landscape.

## Third ESFRI Stakeholder Forum

In addition, Science Europe has continued to engage in broader European and international initiatives on research infrastructures. This included participation in the third ESFRI Stakeholder Forum meeting in June 2025 and contributions to the European Commission's Call for Evidence on a future strategy for research and technology infrastructures.

Through these activities, Science Europe contributes to the development of a more co-ordinated and sustainable approach to research infrastructures, supporting their essential role in enabling scientific excellence and addressing complex societal challenges.

→ [scienceeurope.org/our-priorities/research-infrastructures](https://scienceeurope.org/our-priorities/research-infrastructures)



**"Investing in coherent and sustainable research infrastructure ecosystems is investing in the future of science."**

— ANNA DI CACCIO / DIRECTOR OF THE NATIONAL INSTITUTE FOR NUCLEAR PHYSICS (INFN), ITALY

# STRENGTHEN THE ROLE AND CONTRIBUTION OF SCIENCE IN TACKLING SOCIETAL CHALLENGES



## Key Achievements

Supported Member Organisations in addressing the emerging **challenges and opportunities of Artificial Intelligence in research**, promoting approaches aligned with transparency, ethics, and research integrity.

Developed, through an **international conference in Paris**, recommendations to strengthen trust in science, focused on transparency, engagement, and confidence in research, building on previous work on science communication.

Worked with Member Organisations to advance the **integration of environmental sustainability into research practices**, while advocating a stronger role for science within the UNFCCC framework and COP30, supporting system-wide approaches to reducing environmental impact and contributing to climate action.

# GREENING RESEARCH

Despite a growing focus on competitiveness and security in European and global policy agendas, climate action and environmental sustainability remain central priorities. In this context, the role of research organisations in reducing their environmental footprint, as part of their responsibility in reflecting and responding to wider societal challenges, has become increasingly important.

In 2025, Science Europe continued to strengthen its contribution to this agenda, supporting its Member Organisations in embedding sustainability across research systems and practices, and reinforcing the role of science in addressing climate-related challenges. The Working Group on Greening Research, comprising experts from Member Organisations across Europe, focused on implementing the Framework for the Environmental Sustainability of Research Organisations, published in November 2024, and translating commitments into practical actions.

## Implementing the Framework

Following its first meeting in February 2025, the Working Group established two dedicated task forces to support the implementation of the Framework. They focus on integrating environmental considerations into research assessment and addressing the environmental footprint of research organisations. The task forces initiated work on a white paper and practical guidance, with outputs expected in 2026.

A further strand of work has explored institutional leadership for sustainability: external experts were invited to one of the Working Group meetings to better understand how

governance and leadership can drive systemic change across research organisations.

## Building a European Network for Greening Research

A major development in 2025 has been progress towards establishing a European Network for Greening Research Practices. A collaboration among Science Europe Member Organisations, the Office, and partners from the wider research community, this initiative aims to connect existing efforts, foster collaboration, and promote system-wide change across the European research landscape.

## Strengthening Partnerships and Outreach

Throughout the year, Science Europe engaged with a wide range of international partners and initiatives to advance the sustainability agenda. This included participation in workshops and high-level discussions with global organisations such as UNESCO, OECD, and the International Science Council, as well as collaboration with research organisations and networks across Europe.

Outreach activities also supported the development of the European Network, helping to build alliances and ensure complementarity with

related initiatives. Engagement with platforms such as the SPARK-Hub, where Science Europe holds observer status, further strengthened co-ordination across the research ecosystem.

## Contributing to International Climate Processes

Science Europe continued to bring the voice of science into international climate discussions. In June 2025, following granting of Observer status with the UNFCCC, Science Europe supported the participation of several Member Organisations in the Bonn Climate Meetings (SB62) – a major international forum for climate negotiations, in which Science Europe took part for the first time.

Work also advanced on evidence synthesis as a tool to strengthen science-policy interfaces regarding the environment. A [26 June webinar](#) explored the [potential of rapid evidence synthesis](#) to deliver timely, policy-relevant insights in fast-moving contexts such as climate policy, highlighting how such approaches can help bridge the gap between research and decision making while maintaining rigour and transparency. Science Europe will continue to explore the role of rapid and living evidence approaches in supporting evidence-informed policy making in 2026.

**“International climate action must be science-based. Moreover, as the urgency of climate action grows, research systems must lead by example – ensuring that how research is conducted reflects the same commitment to sustainability as the knowledge it generates.”**

– MARCEL LEVI / PRESIDENT OF THE DUTCH RESEARCH COUNCIL (NWO)

# GREENING RESEARCH

Science Europe also strengthened its presence at COP30 in Belem, Brazil. Mari Sundli Tveit, President of Science Europe and Chief Executive of the Research Council of Norway (RCN), represented Science Europe in bilateral meetings, two official side events of the COP30, and an event at the Science Pavilion, emphasising the importance of linking research, innovation, and policy to support effective climate action and international collaboration. Several Science Europe Member Organisations were supported to attend COP30 online.

During COP30, Science Europe also organised its first official UNFCCC side event 'Climate Science: Key Takeaways 2025', jointly with the International Science Council. This was complemented by a joint event with the Research Council of Norway, highlighting the importance of international collaboration in on climate data. Together, these efforts strengthened Science Europe's contribution to global climate policy dialogue.

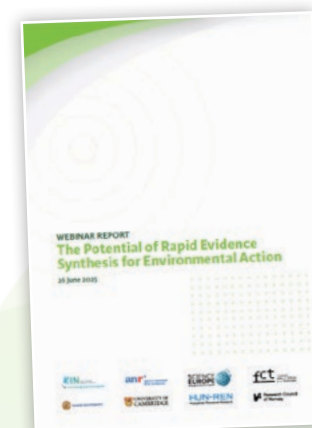
## Policy Engagement and Advocacy

In line with its work plan, Science Europe contributed to relevant European policy processes, including a [response to the European Commission's call for evidence on public procurement directives](#) (see also page 23).

Looking ahead to the following EU Framework Programme for R&I, advocacy messages to strengthen the integration of environmental sustainability have also been developed, aiming to ensure that sustainability principles are embedded across future research funding structures.

The work of the Working Group on Greening Research demonstrates growing momentum across the European research community to address environmental sustainability as a core value. Through co-ordinated action, strengthened partnerships, and continued engagement at policy and international levels, Science Europe and its Members are contributing to systemic change towards more sustainable research systems.

→ [scienceeurope.org/our-priorities/greening-research](https://scienceeurope.org/our-priorities/greening-research)



Science Europe worked with an international consortium of organisations (including four members) in 2025 to explore the potential of rapid evidence synthesis to deliver timely policy insights to support environmental action.

**KIN** Dutch Climate Research Initiative  
Accelerating transitions together

**anr** <sup>®</sup> agence nationale de la recherche

 UNIVERSITY OF CAMBRIDGE

**fct** Fundação para a Ciência e a Tecnologia

 LUND UNIVERSITY

**HUN-REN**  
Hungarian Research Network

 Research Council of Norway

# SCIENCE COMMUNICATION

Against a background of rapid societal change, evolving media landscapes, and increasing pressure on evidence-informed decision making, science communication plays a critical role in how research is understood, trusted, and used. In 2025, Science Europe continued to support Member Organisations in strengthening their approaches to science communication and public engagement, with a focus on embedding these activities more strategically across research systems.

## Advancing the Trust in Science Agenda

Building on the 2024 High-level Conference on Science Communication, the French National Research Agency (ANR) and Science Europe co-organised the Trust in Science Conference in December. Held at the *Bibliothèque nationale de France* in Paris, the conference brought together a broad range of stakeholders from research organisations, policy, academia, media, and civil society.

Discussions highlighted that trust in science is shaped not only by the quality of research, but also by how it is conducted, communicated, and embedded in society. Key themes included the challenges of communicating the scientific method and uncertainty, the role of media and public discourse, and the importance of transparency and engagement.

The conference also identified practical steps for research funding and performing organisations, including strengthening support for researchers' communication activities, fostering dialogue with society, and improving collaboration with media actors. These insights informed a set of recommendations that were published in 2026 as part of the conference report.

## Developing Guidance for Research Organisations

A central strand of work in 2025 was the development of guidance on science communication for research funding and performing organisations. This work aims to support organisations in embedding communication strategically across the research lifecycle, from project design to dissemination and engagement.

The guidance consists of two complementary components: a report based on a survey conducted in May 2025, mapping how science communication is currently integrated within Member Organisations' priorities and practices; and a second document providing practical support for reflecting on and strengthening communication approaches within different organisational contexts.

The Working Group on Communication continued to play a central role in driving this work, providing a platform for exchange and co-ordination across Member Organisations. Throughout 2025, the group contributed to shaping the Trust in Science Conference and advancing the development of the guidance. Together, these outputs aim to move beyond ad hoc communication activities towards more

systematic and supported approaches that recognise science communication as an integral part of research processes.

Science Europe will continue to build on this work in 2026, with the publication of the Trust in Science Conference report and the Guidance on Science Communication. As part of its contribution to the ERA Structural Policy on Enhancing Trust in Science through Citizen Participation, Engagement and Science Communication, Science Europe will bring forward the findings from the conference and the guidance to inform wider policy discussions and practices, promoting more systematic approaches to communication and engagement across research systems. These efforts contribute to strengthening trust in science and reinforcing the role of research in society.

→ [scienceeurope.org/our-priorities/science-communication](https://scienceeurope.org/our-priorities/science-communication)



Panellists discuss at the Conference on Trust in Science, Paris, 10 December

**"Trust in science cannot be taken for granted. Bringing together international perspectives has advanced the discussion, identifying shared challenges and practical actions to strengthen transparency, integrity, and engagement."**

– KATARINA BJELKE /  
DIRECTOR GENERAL OF THE  
SWEDISH RESEARCH COUNCIL (VR)

# ARTIFICIAL INTELLIGENCE

The rapid development of Artificial Intelligence (AI) increasingly provides research funding and research performing organisations with new possibilities and new challenges. Science Europe strengthened its efforts to support Member Organisations in their approaches to the technology. In 2025, it focused on fostering exchange of good practices, contributing to EU policy developments, and exploring how to responsibly integrate AI into research systems.

## Webinar on AI and Open Science

Building on earlier analytical work, including a December 2024 internal discussion paper on AI, Science Europe organised a webinar on AI and Open Science on 4 March 2025. The discussion explored the implications of generative AI for open science, highlighting both opportunities, such as enhanced access to knowledge, and challenges related to transparency, resources, and governance. It also underlined the need for research funding and performing organisations to strengthen their capacity to navigate a rapidly evolving technological and policy landscape.

## Working Group on Artificial Intelligence

These insights informed the establishment of the Working Group on Artificial Intelligence, which held its first meeting in June 2025 with participation from 23 Member Organisations. To further define its scope, the Working Group launched a survey in August 2025 to map current practices and expectations. The results, presented at the first in-person meeting in Madrid in November, pointed to key issues including legal compliance, ethical standards, and the need for greater co-ordination across organisations.

A central focus of the Working Group is knowledge-sharing among research funding and performing organisations on the use of AI in their processes, including grant evaluation, peer review, and research management. This work, including the topics of AI disclosure for applicants and reviewers, are some of the main topics of discussion among the members of the Working Group on AI.

## ERA Action on AI

Science Europe has also contributed to shaping the European policy landscape on AI in science. It participates in the ERA Action 'Facilitating and accelerating the use of AI in science and research in the EU', supporting efforts to align policies, share expertise, and promote the responsible uptake of AI across Europe.

## AI Summit

In November 2025, Science Europe engaged in high-level discussions at the European Commission's AI in Science Summit in Copenhagen. A key outcome was the launch of RAISE (the Resource for AI Science in Europe), an initiative to co-ordinate AI infrastructure, data, and expertise across the EU, supported under Horizon Europe. The Summit also marked the official launch of the ERA Action,

bringing together Member States and the wider research community to advance co-ordinated approaches to AI in science.

As AI continues to transform research systems, Science Europe will build on the work of its Working Group to support Member Organisations in adapting to this evolving landscape. Through the development of guidance, continued policy engagement, and collaboration across initiatives, these efforts aim to ensure that the uptake of AI in research is responsible, transparent, and aligned with the core values of the European research community.

→ [scienceeurope.org/our-priorities/artificial-intelligence](https://scienceeurope.org/our-priorities/artificial-intelligence)

**"As Artificial Intelligence becomes embedded in research processes, our role is to support a co-ordinated and responsible approach – helping organisations navigate its opportunities while addressing emerging challenges."**

– CHRISTOF GATTRINGER / PRESIDENT OF THE AUSTRIAN SCIENCE FUND (FWF)

# AFTERWORD

The breadth of activities presented in this report reflects both the complexity of today's research and innovation landscape and the growing importance of co-ordinated action across Europe and beyond. Throughout 2025, Science Europe continued to support its Member Organisations in navigating this evolving environment, while contributing to policy discussions and initiatives that will shape the future of research systems for years to come.

Many of the themes addressed during the year were deeply interconnected. Discussions on research assessment, open science, research careers, integrity, sustainability, artificial intelligence, and trust in science increasingly demonstrated the need for more coherent and systemic approaches. One of Science Europe's key contributions has been to help connect these discussions, identify common challenges, and support shared directions across policy areas and communities.

This was particularly visible in the work on research cultures and science communication, where the focus has increasingly shifted from isolated actions towards embedding values, practices, and responsibilities more structurally across research systems. At the same time, our activities on research security, international collaboration, and the future Framework Programme highlighted the importance of balancing openness with resilience in a changing geopolitical context.

The year 2025 also reinforced the importance of evidence-informed policy making and international dialogue. Through workshops, conferences, publications, and engagement with European and global partners, Science Europe continued to provide spaces for

exchange between research organisations, policy makers, and wider stakeholders. These exchanges not only informed our collective work, but also strengthened mutual understanding and long-term collaboration across the research ecosystem.

As this reporting period concludes, preparations are also underway for the next phase of Science Europe's strategic development. At the same time, Europe is entering a crucial period of negotiations on FP10 and the future of the European research and innovation landscape. The discussions initiated in 2025 on the future Strategy Plan reflect both continuity and renewal: continuity in our commitment to supporting excellent and responsible research, and renewal in responding to emerging challenges and opportunities facing the research community. Science Europe will continue to work closely with its Member Organisations and partners to help ensure that the next Framework Programme provides the long-term stability, ambition, and openness needed for research and innovation to thrive across Europe.

I would like to sincerely thank all Member Organisations, Governing Board members, Working Groups, Task Forces, partners, and

the Science Europe Office for their dedication, expertise, and continued engagement throughout the year. Their contributions remain essential to ensuring that Science Europe continues to serve as a trusted platform for collaboration, policy development, and collective action across the European research landscape.

**"The strength of Science Europe lies in its Member Organisations: together, they bring the expertise, commitment, and shared purpose needed to address today's challenges and seize tomorrow's opportunities."**

**Lidia Borrell-Damián**  
SECRETARY GENERAL OF  
SCIENCE EUROPE



# ANNEXES

Science Europe Office Staff

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2025 Working Groups and Task Forces

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# SCIENCE EUROPE OFFICE STAFF

| Name                    | Function                                                         |
|-------------------------|------------------------------------------------------------------|
| Lidia Borrell-Damián    | Secretary General<br><i>Since September 2019</i>                 |
| Adrien Braem            | Senior Policy Officer<br><i>Since October 2017</i>               |
| Theodora Famprikezi     | Policy Officer<br><i>Since February 2024</i>                     |
| Stéphanie Flouquet      | Personal and Administrative Assistant<br><i>Since March 2021</i> |
| Iwan Groeneveld         | Communications and Events Officer<br><i>Since June 2015</i>      |
| Alexander Halksworth    | Communications Officer<br><i>Until June 2025</i>                 |
| Rosemary Hindle         | Communications Manager<br><i>Since February 2024</i>             |
| Márton Kottmayer        | Policy Office<br><i>Since October 2024</i>                       |
| Melissa Lennartz-Walker | Senior Policy Officer<br><i>Since January 2026</i>               |
| James Morris            | Senior Policy Officer<br><i>Since July 2019</i>                  |
| Diana Potjomkina        | Senior Policy Officer<br><i>Since September 2024</i>             |
| Artemis Rodopoulou      | Office Manager<br><i>Since August 2013</i>                       |

| Name          | Function                                              |
|---------------|-------------------------------------------------------|
| Bregt Saenen  | Senior Policy Officer<br><i>Since November 2021</i>   |
| Klaudia Sroka | Communications Officer<br><i>Since September 2025</i> |



# WORKING GROUP ON OPEN SCIENCE

| Name                                         | Organisation                                                                                   | Country        | Name                                        | Organisation                                                  | Country     |
|----------------------------------------------|------------------------------------------------------------------------------------------------|----------------|---------------------------------------------|---------------------------------------------------------------|-------------|
| Abrahamsson Tabarés, Sofia <i>(from Dec)</i> | Swedish Research Council for Health, Working Life and Welfare (FORTE)                          | Sweden         | Kvaal Wardemann, Rasmus                     | Research Council of Norway (RCN)                              | Norway      |
| Ancion, Zoé                                  | French National Research Agency (ANR)                                                          | France         | Larsen, Tore Burkal <i>(until Dec)</i>      | Independent Research Fund Denmark (DFF)                       | Denmark     |
| Armesto, Lourdes                             | Research State Agency of Spain (AEI)                                                           | Spain          | Machulina, Tetiana                          | National Research Foundation of Ukraine (NRFU)                | Ukraine     |
| Ball, Sara                                   | UK Research and Innovation (UKRI)                                                              | United Kingdom | Meeus, Joke <i>(until May)</i>              | Research Foundation Flanders (FWO)                            | Belgium     |
| Barderas Manchado, Ana <i>(from Jul)</i>     | Institute of Health Carlos III (ISCIII)                                                        | Spain          | Mertens, Jan                                | Research Foundation Flanders (FWO)                            | Belgium     |
| Bianco, Stefano                              | National Institute for Nuclear Physics (INFN)                                                  | Italy          | Mihailović, Jelena <i>(from Jun)</i>        | Science Fund of the Republic of Serbia (SFRS)                 | Serbia      |
| Bilic-Merdes, Michaela                       | German Research Foundation (DFG)                                                               | Germany        | Mirlina, Līga                               | Latvian Council of Science (LZP)                              | Latvia      |
| Bolliger, Isabel                             | Swiss National Science Foundation (SNSF)                                                       | Switzerland    | Nordin, Lissa                               | Swedish Research Council for Sustainable Development (FORMAS) | Sweden      |
| Bruce, Rachel                                | UK Research and Innovation (UKRI)                                                              | United Kingdom | Novais, Joana                               | Foundation for Science and Technology (FCT)                   | Portugal    |
| Carić, Dejana <i>(until Aug)</i>             | Croatian Science Foundation (HRZZ)                                                             | Croatia        | Pazik-Aybar, Aneta                          | National Science Centre (NCN)                                 | Poland      |
| Chorošenin, Petr                             | Czech Science Foundation (GAČR)                                                                | Czech Republic | Piirsoo, Marko                              | Estonian Research Council (ETAG)                              | Estonia     |
| Clarke, Patricia                             | Health Research Board (HRB)                                                                    | Ireland        | Ponsati, Agnes                              | Spanish National Research Council (CSIC)                      | Spain       |
| Cruz, Maria                                  | Dutch Research Council (NWO)                                                                   | Netherlands    | Ramirez, Lucia                              | Research State Agency of Spain (AEI)                          | Spain       |
| Csukás, Károly                               | Hungarian Research Network (HUN-REN)                                                           | Hungary        | Rieck, Katharina                            | Austrian Science Fund (FWF)                                   | Austria     |
| Dular, Mirjam                                | Slovenian Research and Innovation Agency (ARIS)                                                | Slovenia       | Robotka, Balázs                             | Hungarian Research Network (HUN-REN)                          | Hungary     |
| Flæten, Jon Øygarden                         | Research Council of Norway (RCN)                                                               | Norway         | Rode-Paunzen, Monika <i>(from Aug)</i>      | Austrian Academy of Sciences (OeAW)                           | Austria     |
| Galica, Natalia                              | National Science Centre (NCN)                                                                  | Poland         | Rosendahl, Lasse Aistrup <i>(until Jun)</i> | Independent Research Fund Denmark (DFF)                       | Denmark     |
| Garnier, Martine                             | French National Research Agency (ANR)                                                          | France         | Smiljanić, Nikolina <i>(from Aug)</i>       | Croatian Science Foundation (HRZZ)                            | Croatia     |
| Garrido, Julián                              | Spanish National Research Council (CSIC)                                                       | Spain          | Sondervan, Jeroen                           | Dutch Research Council (NWO)                                  | Netherlands |
| Gayoso Diz, Pilar <i>(from Jul)</i>          | Institute of Health Carlos III (ISCIII)                                                        | Spain          | Teperek, Marta <i>(from Sep)</i>            | Dutch Research Council (NWO)                                  | Netherlands |
| Glotov, Sergiy                               | National Research Foundation of Ukraine (NRFU)                                                 | Ukraine        | Wojtyra, Wiktoria                           | Foundation for Polish Science (FNP)                           | Poland      |
| Halling, Sanja                               | Swedish Research Council (VR)                                                                  | Sweden         |                                             |                                                               |             |
| Hammarberg, Tove                             | Swedish Research Council for Health, Working Life and Welfare (FORTE)                          | Sweden         |                                             |                                                               |             |
| Hautala, Harri                               | Research Council of Finland (AKA)                                                              | Finland        |                                             |                                                               |             |
| Irimia, Alina                                | Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI) | Romania        |                                             |                                                               |             |
| Jakobs, Tom                                  | Luxembourg National Research Fund (FNR)                                                        | Luxembourg     |                                             |                                                               |             |
| Jamka, Anna                                  | Foundation for Polish Science (FNP)                                                            | Poland         |                                             |                                                               |             |
| Jeney, Silvia                                | Swiss National Science Foundation (SNSF)                                                       | Switzerland    |                                             |                                                               |             |
| Kita, Jean-Claude                            | Fund for Scientific Research (FRS-FNRS)                                                        | Belgium        |                                             |                                                               |             |
| Kokorevičs, Arnis                            | Latvian Science Council (LZP)                                                                  | Latvia         |                                             |                                                               |             |
| Kutnyánszky, Anikó <i>(until Dec)</i>        | Hungarian Research Network (HUN-REN)                                                           | Hungary        |                                             |                                                               |             |
| Kuznetsov, Andriy                            | National Research Foundation of Ukraine (NRFU)                                                 | Ukraine        |                                             |                                                               |             |



Maria Cruz (NWO) (Chair)  
Sanja Halling (VR) (Acting Chair)



Bregt Saenen  
Senior Policy Officer

## Policy Forum Open Access Books

This task force includes representatives from non-Science Europe Member Organisations.

| Name                   | Organisation                                                                                   | Country        |
|------------------------|------------------------------------------------------------------------------------------------|----------------|
| Ancion, Zoe            | French National Research Agency (ANR)                                                          | France         |
| Armesto, Lourdes       | Research State Agency of Spain (AEI)                                                           | Spain          |
| Ball, Sara             | UK Research and Innovation (UKRI)                                                              | United Kingdom |
| Bilic-Merdes, Michaela | German Research Foundation (DFG)                                                               | Germany        |
| Bilyi, Oleksandr       | National Research Foundation of Ukraine (NRFU)                                                 | Ukraine        |
| Bjorkman, Jenny        | Riksbankens Jubileumsfond                                                                      | Sweden         |
| Boland, Marion         | Research Ireland (RI)                                                                          | Ireland        |
| Bolliger, Isabel       | Swiss National Science Foundation (SNSF)                                                       | Switzerland    |
| Bruce, Rachel          | UK Research and Innovation (UKRI)                                                              | United Kingdom |
| Burkal Larsen, Tore    | Independent Research Fund Denmark (DFF)                                                        | Denmark        |
| Carbo, Ellen           | ZonMw                                                                                          | Netherlands    |
| Carić, Dejana          | Croatian Science Foundation (HRZZ)                                                             | Croatia        |
| Chorošenin, Petr       | Czech Science Foundation (GAČR)                                                                | Czech Republic |
| Clarke, Patricia       | Health Research Board (HRB)                                                                    | Ireland        |
| Cruz, Maria            | Dutch Research Council (NWO)                                                                   | Netherlands    |
| Csukás, Károly         | Hungarian Research Network (HUN-REN)                                                           | Hungary        |
| Cucu, Mihaela          | Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI) | Romania        |
| Davis, Edie            | Research Ireland (RI)                                                                          | Ireland        |
| Doran, Michelle        | Digital Repositories of Ireland                                                                | Ireland        |
| Dular, Mirjam          | Slovenian Research and Innovation Agency (ARIS)                                                | Slovenia       |
| Flæten, Jon Øygarden   | Research Council of Norway (RCN)                                                               | Norway         |
| Galica, Natalia        | National Science Centre (NCN)                                                                  | Poland         |
| Garrido, Julián        | Spanish National Research Council (CSIC)                                                       | Spain          |
| Geuenich, Michael      | German Research Foundation (DFG)                                                               | Germany        |
| Graf, Regula           | Swiss National Science Foundation (SNSF)                                                       | Switzerland    |
| Guth, Dina             | Social Sciences and Humanities Research Council                                                | Canada         |
| Hammarberg, Tove       | Swedish Research Council for Health, Working Life and Welfare (FORTE)                          | Sweden         |
| Hamilton Harding, Kate | Social Sciences and Humanities Research Council                                                | Canada         |
| Hautala, Harri         | Research Council of Finland (AKA)                                                              | Finland        |
| Harvat, Matej          | Slovak Centre of Scientific and Technical Information (CVTISR)                                 | Slovakia       |
| Haslinger, Doris       | Austrian Science Fund (FWF)                                                                    | Austria        |
| Hedin, Marika          | Riksbankens Jubileumsfond                                                                      | Sweden         |
| Holl, Andreas          | Hungarian Academy of Sciences (MTA)                                                            | Hungary        |

| Name                           | Organisation                                                                           | Country        |
|--------------------------------|----------------------------------------------------------------------------------------|----------------|
| Irimia, Alina                  | Executive Agency for Higher Education, Research, Development and Innovation (UEFISCDI) | Romania        |
| Jacobs, Tom                    | Luxembourg National Research Fund (FNR)                                                | Luxembourg     |
| Jamka, Anna                    | Foundation for Polish Science (FNP)                                                    | Poland         |
| Kita, Jean Claude              | Fund for Scientific Research (FRS-FNRS)                                                | Belgium        |
| Koukounidou, Vasiliki (Sylvia) | Digitization and Archives office of the University of Cyprus Library                   | Cyprus         |
| Kutnyánszky, Anikó             | Hungarian Research Network (HUN-REN)                                                   | Hungary        |
| Kokorevičs, Arnis              | Latvian Research Council (LZP)                                                         | Latvia         |
| Korhonen, Kalle                | Kone Foundation                                                                        | Finland        |
| Kvaal Wardemann, Rasmus        | Research Council of Norway (RCN)                                                       | Norway         |
| Künzli, Lea                    | Swiss National Science Foundation (SNSF)                                               | Switzerland    |
| Jeney, Sylvia                  | Swiss National Science Foundation (SNSF)                                               | Switzerland    |
| Machulina, Tetiana             | National Research Foundation of Ukraine (NRFU)                                         | Ukraine        |
| MacFarlane, Aki                | Wellcome Trust                                                                         | United Kingdom |
| Martens, Jan                   | Research Foundation Flanders (FWO)                                                     | Belgium        |
| Meltsas, Marika                | Estonian Research Council (ETAG)                                                       | Estonia        |
| Mihailović, Jelena             | Science Fund of the Republic of Serbia (SFRS)                                          | Serbia         |
| Milder, Julia                  | National Library of Sweden                                                             | Sweden         |
| Mirlina, Līga                  | Latvian Research Council (LZP)                                                         | Latvia         |
| Mendes Moreira, João           | Foundation for Science and Technology (FCT)                                            | Portugal       |
| Morais, Rita                   | European University Association (EUA)                                                  | Belgium        |
| Nordin, Lissa                  | Swedish Research Council for Sustainable Development (Formas)                          | Sweden         |
| Novais, Joana                  | Foundation for Science and Technology (FCT)                                            | Portugal       |
| Pazik-Aybar, Aneta             | National Science Centre (NCN)                                                          | Poland         |
| Ponsati Obiols, Agnès          | Spanish National Research Council (CSIC)                                               | Spain          |
| Philipp, Tobias                | Swiss National Science Foundation (SNSF)                                               | Switzerland    |
| Piirsoo, Marko                 | Estonian Research Council (ETAG)                                                       | Estonia        |
| Polotska, Olga                 | National Research Foundation of Ukraine (NRFU)                                         | Ukraine        |
| Queniat, Juliette              | French National Research Agency (ANR)                                                  | France         |
| Ramirez, Lucia                 | Research State Agency of Spain (AEI)                                                   | Spain          |
| Rico-Castro, Pilar             | Spanish Foundation for Research and Technology (FECYT)                                 | Spain          |
| Rieck, Katharina               | Austrian Science Fund (FWF)                                                            | Austria        |
| Rivington, James               | British Academy                                                                        | United Kingdom |

## Policy Forum Open Access Books

| Name                     | Organisation                                                         | Country        |
|--------------------------|----------------------------------------------------------------------|----------------|
| Robotka, Balázs          | Hungarian Research Network (HUN-REN)                                 | Hungary        |
| Rooryck, Johan           | OPERAS                                                               | Belgium        |
| Sigurðsson, Sigurður Óli | Icelandic Centre for Research (Rannís)                               | Iceland        |
| Sondervan, Jeroen        | Dutch Research Council (NWO)                                         | Netherlands    |
| Sukič, Živa              | Slovenian Research and Innovation Agency (ARIS)                      | Slovenia       |
| Tsoukala, Victoria       | Directorate-General for Research and Innovation, European Commission | —              |
| Vlaar, Eva               | ZonMw                                                                | Netherlands    |
| Varkemaa, Jussi          | Research Council of Finland (AKA)                                    | Finland        |
| Walshe, Grainne          | Research Ireland (RI)                                                | Ireland        |
| Wampach, Linda           | Luxembourg National Research Fund (FNR)                              | Luxembourg     |
| Wiberg, Katarina         | National Library of Sweden                                           | Sweden         |
| Wojtyra, Wiktoria        | Foundation for Polish Science (FNP)                                  | Poland         |
| Zaidi, Tahia             | UK Research and Innovation (UKRI)                                    | United Kingdom |

## Joint Task Force on Research Assessment for Open Science

| Name             | Member Organisation                                                                            | Country        |
|------------------|------------------------------------------------------------------------------------------------|----------------|
| Ancion, Zoé      | French National Research Agency (ANR)                                                          | France         |
| Clarke, Patricia | Health Research Board (HRB)                                                                    | Ireland        |
| Halling, Sanja   | Swedish Research Council (VR)                                                                  | Sweden         |
| Irimia, Alina    | Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI) | Romania        |
| Kiltz, Beáta     | Hungarian Research Network (HUN-REN)                                                           | Hungary        |
| Mertens, Jan     | Research Foundation Flanders (FWO)                                                             | Belgium        |
| Jeney, Sylvia    | Swiss National Science Foundation (SNSF)                                                       | Switzerland    |
| Zaidi, Tahia     | UK Research and Innovation (UKRI)                                                              | United Kingdom |



**Bregt Saenen**  
Senior Policy Officer



**Bregt Saenen, Senior Policy Officer**  
**James Morris, Senior Policy Officer**

# WORKING GROUP ON RESEARCH CULTURE

| Name                                             | Organisation                                                  | Country        |
|--------------------------------------------------|---------------------------------------------------------------|----------------|
| Adriani, Oscar                                   | National Institute for Nuclear Physics (INFN)                 | Italy          |
| Armesto, Lourdes                                 | Research State Agency of Spain (AEI)                          | Spain          |
| Baltzrud, Lillian M.                             | Research Council of Norway (RCN)                              | Norway         |
| Boehme, Olivier                                  | Research Foundation Flanders (FWO)                            | Belgium        |
| Bolliger, Isabel                                 | Swiss National Science Foundation (SNSF)                      | Switzerland    |
| Boyarisko-Khomenko, Anna                         | National Research Foundation of Ukraine (NRFU)                | Ukraine        |
| Carić, Dejana ( <i>until Oct</i> )               | Croatian Science Foundation (HRZZ)                            | Croatia        |
| Chiarelli, Giorgio                               | National Institute for Nuclear Physics (INFN)                 | Italy          |
| Cody, Anne                                       | Health Research Board (HRB)                                   | Ireland        |
| Costa, Rosário                                   | Foundation for Science and Technology (FCT)                   | Portugal       |
| Coutable-Pennarun, Angélique ( <i>from Jul</i> ) | French National Research Agency (ANR)                         | France         |
| Doadrio Abad, Carmen ( <i>from Jul</i> )         | National Institute of Health Carlos III (ISCIII)              | Spain          |
| Dypvik, Trude                                    | Research Council of Norway (RCN)                              | Norway         |
| Fric Jekovec, Jelka ( <i>from Mar</i> )          | Slovenian Research and Innovation Agency (ARIS)               | Slovenia       |
| Gayoso Diz, Pilar                                | National Institute of Health Carlos III (ISCIII)              | Spain          |
| González, Sheila                                 | Research State Agency of Spain (AEI)                          | Spain          |
| Grimm, Tobias                                    | German Research Foundation (DFG)                              | Germany        |
| Guyard, Laurence                                 | French National Research Agency (ANR)                         | France         |
| Györfi, Miklós ( <i>until Jun</i> )              | Hungarian Research Network (HUN-REN)                          | Hungary        |
| Holm, Jon ( <i>until Jan</i> )                   | Research Council of Norway (RCN)                              | Norway         |
| Jamka, Anna ( <i>from Jun</i> )                  | Foundation for Polish Science (FNP)                           | Poland         |
| Jarecka-Stępień, Katarzyna                       | National Science Centre (NCN)                                 | Poland         |
| Juurik, Marten                                   | Estonian Research Council (ETAG)                              | Estonia        |
| Kiltz, Beáta ( <i>from Jun</i> )                 | Hungarian Research Network (HUN-REN)                          | Hungary        |
| Kokorevičs, Arnis                                | Latvian Science Council (LZP)                                 | Latvia         |
| Lachat, Fanny ( <i>until Jul</i> )               | French National Research Agency (ANR)                         | France         |
| Łazarowicz-Kowalik, Marta ( <i>until Jun</i> )   | Foundation for Polish Science (FNP)                           | Poland         |
| Miklavič, Klemen ( <i>from Mar</i> )             | Slovenian Research and Innovation Agency (ARIS)               | Slovenia       |
| Móliková, Eva                                    | Czech Science Foundation (GAČR)                               | Czech Republic |
| Montoliu, Lluís                                  | Spanish National Research Council (CSIC)                      | Spain          |
| Nordin, Lissa                                    | Swedish Research Council for Sustainable Development (FORMAS) | Sweden         |
| Ochsenfeld-Repp, Sonia                           | German Research Foundation (DFG)                              | Germany        |
| O'Leary, Jo                                      | UK Research and Innovation (UKRI)                             | United Kingdom |

| Name                                    | Organisation                                                                                   | Country     |
|-----------------------------------------|------------------------------------------------------------------------------------------------|-------------|
| Olsson, Emma ( <i>until Feb</i> )       | Swedish Research Council (VR)                                                                  | Sweden      |
| Penders, Stefan                         | Dutch Research Council (NWO)                                                                   | Netherlands |
| Ramírez, Lourdes                        | Research State Agency of Spain (AEI)                                                           | Spain       |
| Rieck, Katharina                        | Austrian Science Fund (FWF)                                                                    | Austria     |
| Sánchez, Irene                          | Institute of Health Carlos III (ISCIII)                                                        | Spain       |
| Sapcariu, Sean                          | Luxembourg National Research Fund (FNR)                                                        | Luxembourg  |
| Ségérie, Audrey                         | Fund for Scientific Research (FNRS)                                                            | Belgium     |
| Sigurðsson, Sigurður Óli                | Icelandic Centre for Research (Rannís)                                                         | Iceland     |
| Šinkūnienė, Jolanta                     | Research Council of Lithuania (LMT)                                                            | Lithuania   |
| Smiljanić, Nikolina ( <i>from Oct</i> ) | Croatian Science Foundation (HRZZ)                                                             | Croatia     |
| Söderlind, Johan                        | Swedish Research Council for Health, Working Life and Welfare (FORTE)                          | Sweden      |
| Spanache, Ioana                         | Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI) | Romania     |
| Stevanović, Ana                         | Science Fund of the Republic of Serbia (SFRS)                                                  | Serbia      |
| Strinzel, Michaela ( <i>until Jun</i> ) | Swiss National Science Foundation (SNSF)                                                       | Switzerland |
| Tienen, Ingrid van                      | Dutch Research Council (NWO)                                                                   | Netherlands |
| Tistedt, Petter ( <i>from Feb</i> )     | Swedish Research Council (VR)                                                                  | Sweden      |
| Valosaari, Kata-Riina                   | Research Council of Finland (AKA)                                                              | Finland     |



Sean Sapcariu (FNR) (Co-Chair)  
Jolanta Šinkūnienė (LMT) (Co-Chair)



James Morris  
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## Task Force on Research Integrity

| Name                           | Organisation                             | Country        |
|--------------------------------|------------------------------------------|----------------|
| Boehme, Olivier                | Research Foundation Flanders (FWO)       | Belgium        |
| Boland, Marion                 | Science Foundation Ireland (SFI)         | Ireland        |
| Lachat, Fanny                  | French National Research Agency (ANR)    | France         |
| Kolu, Päivi                    | Research Council of Finland (AKA)        | Finland        |
| Montoliu, Lluís                | Spanish National Research Council (CSIC) | Spain          |
| Ottinger, Teresa               | Swedish Research Council (VR)            | Sweden         |
| Rouby, Asael                   | Luxembourg National Research Fund (FNR)  | Luxembourg     |
| Steinberger, Martin            | German Research Foundation (DFG)         | Germany        |
| Szymańska-Skolimowska, Ewelina | National Science Centre (NCN)            | Poland         |
| Veitch, Rebecca                | UK Research and Innovation (UKRI)        | United Kingdom |

## Task Force on Research Careers

| Name                  | Organisation                                  | Country     |
|-----------------------|-----------------------------------------------|-------------|
| Baltzrud, Lillian     | Research Council of Norway (RCN)              | Norway      |
| Buckow, Anjana        | German Research Foundation (DFG)              | Germany     |
| Chiarelli, Giorgio    | National Institute for Nuclear Physics (INFN) | Italy       |
| Costa, Rosário        | Foundation for Science and Technology (FCT)   | Portugal    |
| Kiltz, Beáta          | Hungarian Research Network (HUN-REN)          | Hungary     |
| Madeleine, Pascal     | Independent Research Fund Denmark (DFF)       | Denmark     |
| Manner, Christina     | Swiss National Science Foundation (SNSF)      | Switzerland |
| Montesanti, Annalisa  | Health Research Board (HRB)                   | Ireland     |
| Olm, Eric             | Swedish Research Council (VR)                 | Sweden      |
| Sapcaru, Sean         | Luxembourg National Research Fund (FNR)       | Luxembourg  |
| Ségerie, Audrey       | Fund for Scientific Research (FRS-FNRS)       | Belgium     |
| Šinkūnienė, Jolanta   | Research Council of Lithuania (LMT)           | Lithuania   |
| Valosaari, Kata-Riina | Research Council of Finland (AKA)             | Finland     |
| Van Acker, Frederik   | Research Foundation Flanders (FWO)            | Belgium     |



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# WORKING GROUP ON THE EU R&I FRAMEWORK PROGRAMMES

| Name                                 | Organisation                                                  | Country        | Name                            | Organisation                                                                                   | Country     |
|--------------------------------------|---------------------------------------------------------------|----------------|---------------------------------|------------------------------------------------------------------------------------------------|-------------|
| Ancāns, Jānis                        | Latvian Science Council (LZP)                                 | Latvia         | Pin, Pierre-Olivier             | French National Research Agency (ANR)                                                          | France      |
| Arevalo Nieto, Gonzalo               | Research State Agency of Spain (AEI)                          | Spain          | Polotska, Olga                  | National Research Foundation of Ukraine (NRFU)                                                 | Ukraine     |
| Bärenreuter, Christoph<br>(from Apr) | Austrian Science Fund (FWF)                                   | Austria        | Rebhan, Christian               | German Research Foundation (DFG)                                                               | Germany     |
| Belocky, Reinhard (until Apr)        | Austrian Science Fund (FWF)                                   | Austria        | Rodríguez, Cristina (until Jul) | National Institute of Health Carlos III (ISCIII)                                               | Spain       |
| Boljević, Jasminka                   | Croatian Science Foundation (HRZZ)                            | Croatia        | Serrano, Joaquín                | Research State Agency of Spain (AEI)                                                           | Spain       |
| Bühler, Sarah                        | Swiss National Science Foundation (SNSF)                      | Switzerland    | Simion, Elena                   | Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI) | Romania     |
| Callejo, Maria (from Jul)            | National Institute of Health Carlos III (ISCIII)              | Spain          | Szendrey, Adrienn (until Feb)   | Hungarian Research Network (HUN-REN)                                                           | Hungary     |
| De Curtis, Stefania (from Jan)       | National Institute for Nuclear Physics (INFN)                 | Italy          | Szepesvári, Krisztina           | Hungarian Research Network (HUN-REN)                                                           | Hungary     |
| Devine, Ellenor                      | Swedish Research Council (VR)                                 | Sweden         | Taranov, Igor                   | National Research Foundation of Ukraine (NRFU)                                                 | Ukraine     |
| Doménech, Elena                      | National Institute of Health Carlos III (ISCIII)              | Spain          | Torrent, Moira                  | Spanish National Research Council (CSIC)                                                       | Spain       |
| Drury, Georgina                      | UK Research and Innovation (UKRI)                             | United Kingdom | Totland, Karin                  | Research Council of Norway (RCN)                                                               | Norway      |
| Écija, Marisa (from Feb)             | Spanish National Research Council (CSIC)                      | Spain          | Van Hauwaert, Ann               | Research Foundation Flanders (FWO)                                                             | Belgium     |
| Fängström, Britta                    | Swedish Research Council for Sustainable Development (FORMAS) | Sweden         | Vistad, Rune                    | Research Council of Norway (RCN)                                                               | Norway      |
| Fernandez, Estrella                  | Research State Agency of Spain (AEI)                          | Spain          | Wallsten, Björn (from Jun)      | Swedish Research Council for Sustainable Development (Formas)                                  | Sweden      |
| Fodor, Bettina                       | Hungarian Research Network (HUN-REN)                          | Hungary        | Wel, Esther van der             | Dutch Research Council (NWO)                                                                   | Netherlands |
| Forster, Fabienne (until Jun)        | Swiss National Science Foundation (SNSF)                      | Switzerland    | Wittorski, Natacha              | Fund for Scientific Research (F.R.S.-FNRS)                                                     | Belgium     |
| Gačić, Marija (from Jun)             | Science Fund of the Republic of Serbia (SFRS)                 | Serbia         |                                 |                                                                                                |             |
| Kivistik, Carmen (from Feb)          | Estonian Research Council (ETAG)                              | Estonia        |                                 |                                                                                                |             |
| Jacobs, Malgorzata                   | National Science Centre (NCN)                                 | Poland         |                                 |                                                                                                |             |
| Kostka, Sylwia (until May)           | National Science Centre (NCN)                                 | Poland         |                                 |                                                                                                |             |
| Kotarba, Anna                        | National Science Centre (NCN)                                 | Poland         |                                 |                                                                                                |             |
| Kuipers, Joyce                       | Dutch Research Council (NWO)                                  | Netherlands    |                                 |                                                                                                |             |
| Lindholm, Maria (from Mar)           | Swedish Research Council (VR)                                 | Sweden         |                                 |                                                                                                |             |
| Malvezzi, Sandra                     | National Institute for Nuclear Physics (INFN)                 | Italy          |                                 |                                                                                                |             |
| Marjanen, Katja                      | Research Council of Finland (AKA)                             | Finland        |                                 |                                                                                                |             |
| Møller, Tom-Espen                    | Research Council of Norway (RCN)                              | Norway         |                                 |                                                                                                |             |
| Munhá, Rui                           | Foundation for Science and Technology (FCT)                   | Portugal       |                                 |                                                                                                |             |
| Nakath, Richard                      | Luxembourg National Research Fund (FNR)                       | Luxembourg     |                                 |                                                                                                |             |
| Nash, Maria                          | Science Foundation Ireland (SFI)                              | Ireland        |                                 |                                                                                                |             |
| Nissilä, Rami                        | Research Council of Finland (AKA)                             | Finland        |                                 |                                                                                                |             |
| Oitmaa, Kristel                      | Estonian Research Council (ETAG)                              | Estonia        |                                 |                                                                                                |             |



Krisztina Szepesvári (HUN-REN) (Co-Chair)  
Moira Torrent (CSIC) (Co-Chair)



Márton Kottmayer  
Policy Officer

## Task Force on R&I Integration

| Name                   | Organisation                                                                                   | Country        |
|------------------------|------------------------------------------------------------------------------------------------|----------------|
| Achterberg, Jörn       | German Research Foundation (DFG)                                                               | Germany        |
| Adojaan, Maarja        | Estonian Research Council (ETAG)                                                               | Estonia        |
| Ancāns, Jānis          | Latvian Council of Science (LZP)                                                               | Latvia         |
| Böhm, Gergely          | Hungarian Academy of Sciences (MTA)                                                            | Hungary        |
| Bühler, Sarah          | Swiss National Research Foundation (SNSF)                                                      | Switzerland    |
| Chioncel, Mariana      | Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI) | Romania        |
| Đurić-Jovičić, Milica  | Science Fund of the Republic of Serbia (SFRS)                                                  | Serbia         |
| Gebalska, Malwina      | National Science Centre (NCN)                                                                  | Poland         |
| Grossi, Ludovica       | UK Research and Innovation (UKRI)                                                              | United Kingdom |
| István, Szabó          | Hungarian Research Network (HUN-REN)                                                           | Hungary        |
| Kotarba, Anna          | National Science Centre (NCN)                                                                  | Poland         |
| Łazarowicz, Marta      | Foundation for Polish Science (FNP)                                                            | Poland         |
| Mekinda Vidmar, Blanka | Slovenian Research and Innovation Agency (ARIS)                                                | Slovenia       |
| Munha, Rui             | Foundation for Science and Technology (FCT)                                                    | Portugal       |
| Mydlo, Stanislav       | Slovak Research and Development Agency (APVV)                                                  | Slovakia       |
| Polašek, Ozren         | Croatian Science Foundation (HRZZ)                                                             | Croatia        |
| Polotska, Olga         | National Research Foundation of Ukraine (NRFU)                                                 | Ukraine        |
| Povilaikė, Aurelija    | Research Council of Lithuania (LMT)                                                            | Lithuania      |
| Szepesvári, Krisztina  | Hungarian Research Network (HUN-REN)                                                           | Hungary        |
| Pětrašová, Kamila      | Czech Science Foundation (GAČR)                                                                | Czech Republic |



Krisztina Szepesvári (HUN-REN) (*Chair*)



Márton Kottmayer, *Policy Officer*  
Theodora Famprikezi, *Policy Officer*

# WORKING GROUP ON GREENING RESEARCH

| Name                             | Organisation                                                  | Country        |
|----------------------------------|---------------------------------------------------------------|----------------|
| Aït Ameer, Yamine                | French National Research Agency (ANR)                         | France         |
| Beaufort, Anne Marie de          | Dutch Research Council (NWO)                                  | Netherlands    |
| Böckelmann, Jörg (from Aug)      | Austrian Academy of Sciences (OeAW)                           | Austria        |
| Broquard, Sophie                 | Luxembourg National Research Fund (FNR)                       | Luxembourg     |
| Čantrak, Ksenija (from May)      | Science Fund of the Republic of Serbia (SFRS)                 | Serbia         |
| Dalla Vecchia, Marta             | National Institute for Nuclear Physics (INFN)                 | Italy          |
| Daly, Amanda                     | Health Research Board (HRB)                                   | Ireland        |
| Del Castillo, Dolores (from Oct) | Spanish National Research Council (CSIC)                      | Spain          |
| Del Río González, Pablo          | Spanish National Research Council (CSIC)                      | Spain          |
| Díaz, Julio                      | National Institute of Health Carlos III (ISCIII)              | Spain          |
| Farley, Martin                   | UK Research and Innovation (UKRI)                             | United Kingdom |
| Ferre, Marian                    | Research State Agency of Spain (AEI)                          | Spain          |
| Geurden, Inge                    | Research Foundation Flanders (FWO)                            | Belgium        |
| Gyselinck, Pierre                | Fund for Scientific Research (FNRS)                           | Belgium        |
| Heylen, Steven                   | Research Foundation Flanders (FWO)                            | Belgium        |
| Imrik, Krisztina                 | Hungarian Research Network (HUN-REN)                          | Hungary        |
| Joerk, Christiane                | German Research Foundation (DFG)                              | Germany        |
| Kaell, Christiane                | Luxembourg National Research Fund (FNR)                       | Luxembourg     |
| Kamerer, Tamara                  | Austrian Science Fund (FWF)                                   | Austria        |
| Karamik, Sule (until May)        | Swedish Research Council for Sustainable Development (FORMAS) | Sweden         |
| Kjeldby, Brage                   | Research Council of Norway (RCN)                              | Norway         |
| Koteja, Anna                     | National Science Centre (NCN)                                 | Poland         |
| Lamba, Sakshi (until Jul)        | Research Ireland (RI)                                         | Ireland        |
| Łazarowicz-Kowalik, Marta        | Foundation for Polish Science (FNP)                           | Poland         |
| Leskinen, Paula                  | Research Council of Finland (AKA)                             | Finland        |
| Luik, Helis                      | Estonian Research Council (ETAG)                              | Estonia        |
| Matt, Ina                        | Austrian Science Fund (FWF)                                   | Austria        |
| Morata, Ainhoa                   | Research State Agency of Spain (AEI)                          | Spain          |
| Pedraza Díaz, Susana (from Jul)  | National Institute of Health Carlos III (ISCIII)              | Spain          |
| Polašek, Ozren                   | Croatian Science Foundation (HRZZ)                            | Croatia        |
| Prado, Margarida                 | Foundation for Science and Technology (FCT)                   | Portugal       |
| Prieur-Richard, Anne-Hélène      | French National Research Agency (ANR)                         | France         |
| Quilitz, Lea                     | Swiss National Science Foundation (SNSF)                      | Switzerland    |
| Rekker, Kaidi                    | Estonian Research Council (ETAG)                              | Estonia        |

| Name                      | Organisation                                                                                   | Country        |
|---------------------------|------------------------------------------------------------------------------------------------|----------------|
| Simion, Elena             | Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI) | Romania        |
| Stuefer, Josef (from May) | Dutch Research Council (NWO)                                                                   | Netherlands    |
| Verbovszky, Gabriella     | Hungarian Research Network (HUN-REN)                                                           | Hungary        |
| Webb, Sarah (until April) | UK Research and Innovation (UKRI)                                                              | United Kingdom |



Yamine Aït Ameer (ANR) (Co-Chair Jan-Sep)  
 Anne Marie de Beaufort (NWO) (Co-Chair Sep-)  
 Margarida Prado (FCT) (Co-Chair)



Diana Potjomkina  
 Senior Policy Officer

## Task Force on Environmental Considerations in Research Assessment

| Name                        | Organisation                                | Country         |
|-----------------------------|---------------------------------------------|-----------------|
| Beaufort, Anne Marie de     | Dutch Research Council (NWO)                | The Netherlands |
| Farley, Martin              | UK Research and Innovation (UKRI)           | United Kingdom  |
| Gyselinck, Pierre           | Fund for Scientific Research (FRS-FNRS)     | Belgium         |
| Imrik, Krisztina            | Hungarian Research Network (HUN-REN)        | Hungary         |
| Joerk, Christiane           | German Research Foundation (DFG)            | Germany         |
| Kaell, Christiane           | Luxembourg National Research Fund (FNR)     | Luxembourg      |
| Kjeldby, Brage              | Research Council of Norway (RCN)            | Norway          |
| Koteja, Anna                | National Science Centre (NCN)               | Poland          |
| Lamba, Sakshi               | Research Ireland (RI)                       | Ireland         |
| Łazarowicz-Kowalik, Marta   | Foundation for Polish Science (FNP)         | Poland          |
| Morata Orrantia, Ainhoa     | Research State Agency of Spain (AEI)        | Spain           |
| Prado, Margarida            | Foundation for Science and Technology (FCT) | Portugal        |
| Prieur-Richard, Anne-Hélène | French National Research Agency (ANR)       | France          |
| Quilitz, Lea                | Swiss National Science Foundation (SNSF)    | Switzerland     |
| Verbovszky, Gabriella       | Hungarian Research Network (HUN-REN)        | Hungary         |



Lea Quilitz (SNSF) (Co-Chair)  
Martin Farley (UKRI) (Co-Chair)



Diana Potjomkina  
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## Task Force on the Environmental Footprint of Research Organisations

| Name                    | Organisation                                  | Country     |
|-------------------------|-----------------------------------------------|-------------|
| Broquard-Dehaut, Sophie | Luxembourg National Research Fund (FNR)       | Luxembourg  |
| Dalla Vecchia, Marta    | National Institute for Nuclear Physics (INFN) | Italy       |
| Del Río González, Pablo | Spanish National Research Council (CSIC)      | Spain       |
| Imrik, Krisztina        | Hungarian Research Network (HUN-REN)          | Hungary     |
| Kjeldby, Brage          | Research Council of Norway (RCN)              | Norway      |
| Koteja, Anna            | National Science Centre (NCN)                 | Poland      |
| Quilitz, Lea            | Swiss National Science Foundation (SNSF)      | Switzerland |



Sophie Broquard-Dehaut (FNR) (Co-Chair)  
Pablo del Río González (CSIC) (Co-Chair)



Diana Potjomkina  
Senior Policy Officer

## Task Force for a Consortium for a European Network for Greening Research Practices

| Name                        | Organisation                                                  | Country        |
|-----------------------------|---------------------------------------------------------------|----------------|
| Aït Ameur, Yamine           | French National Research Agency (ANR)                         | France         |
| Beaufort, Anne Marie de     | Dutch Research Council (NWO)                                  | Netherlands    |
| Broquard-Dehaut, Sophie     | Luxembourg National Research Fund (FNR)                       | Luxembourg     |
| Čantrak, Ksenija            | Science Fund of the Republic of Serbia (SFRS)                 | Serbia         |
| Dalla Vecchia, Marta        | National Institute for Nuclear Physics (INFN)                 | Italy          |
| Daly, Amanda                | Health Research Board (HRB)                                   | Ireland        |
| Del Río González, Pablo     | Spanish National Research Council (CSIC)                      | Spain          |
| Farley, Martin              | UK Research and Innovation (UKRI)                             | United Kingdom |
| Imrik, Krisztina            | Hungarian Research Network (HUN-REN)                          | Hungary        |
| Joerk, Christiane           | German Research Foundation (DFG)                              | Germany        |
| Karamik, Sule               | Swedish Research Council for Sustainable Development (Formas) | Sweden         |
| Kjeldby, Brage              | Research Council of Norway (RCN)                              | Norway         |
| Łazarowicz-Kowalik, Marta   | Foundation for Polish Science (FNP)                           | Poland         |
| Morata Orrantia, Ainhoa     | Research State Agency of Spain (AEI)                          | Spain          |
| Prado, Margarida            | Foundation for Science and Technology (FCT)                   | Portugal       |
| Prieur-Richard, Anne-Hélène | French National Research Agency (ANR)                         | France         |
| Stuefer, Josef              | Dutch Research Council (NWO)                                  | Netherlands    |
| Verbovszky, Gabriella       | Hungarian Research Network (HUN-REN)                          | Hungary        |



Anne Marie de Beaufort (NWO) (Co-Chair)  
Krisztina Imrik (HUN-REN) (Co-Chair)



Diana Potjomkina  
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# WORKING GROUP ON COMMUNICATION

| Name                                       | Organisation                                                  | Country        | Name                                    | Organisation                                                                                              | Country     |
|--------------------------------------------|---------------------------------------------------------------|----------------|-----------------------------------------|-----------------------------------------------------------------------------------------------------------|-------------|
| Aksjonova, Darja                           | Latvian Science Council (LZP)                                 | Latvia         | Le Floch, Katel                         | French National Research Agency (ANR)                                                                     | France      |
| Allik, Anneli                              | Estonian Research Council (ETAG)                              | Estonia        | Lečić, Dario ( <i>until Sep</i> )       | Croatian Science Foundation (HRZZ)                                                                        | Croatia     |
| Ármannsson, Davið Fjölfnir                 | Icelandic Centre for Research (Rannís)                        | Iceland        | Machulina, Tetiana                      | National Research Foundation of Ukraine (NRFU)                                                            | Ukraine     |
| Barbé, Kim                                 | Research Foundation Flanders (FWO)                            | Belgium        | Markey, Gillian                         | Health Research Board (HRB)                                                                               | Ireland     |
| Bastong, Benedikt                          | German Research Foundation (DFG)                              | Germany        | Nill, Christian                         | Swiss National Science Foundation (SNSF)                                                                  | Switzerland |
| Bilyi, Oleksandr                           | National Research Foundation of Ukraine (NRFU)                | Ukraine        | O'Driscoll, Lorna                       | Science Foundation Ireland (SFI)                                                                          | Ireland     |
| Blomberg, Elisabet                         | Swedish Research Council for Sustainable Development (FORMAS) | Sweden         | Ólafsson, Alda                          | Spanish National Research Council (CSIC)                                                                  | Spain       |
| Bóné, Péter Pál                            | Hungarian Research Network (HUN-REN)                          | Hungary        | Ortega, Inés                            | National Institute of Health Carlos III (ISCIII)                                                          | Spain       |
| Carrillo, Lorena ( <i>from Jul</i> )       | National Institute of Health Carlos III (ISCIII)              | Spain          | Plaza, José Antonio                     | National Institute of Health Carlos III (ISCIII)                                                          | Spain       |
| Chorošenin, Petr                           | Czech Science Foundation (GAČR)                               | Czech Republic | Prats, Jaime ( <i>until Aug</i> )       | Spanish National Research Council (CSIC)                                                                  | Spain       |
| Delvax, Liesbeth                           | Research Foundation Flanders (FWO)                            | Belgium        | Ramírez, Lourdes                        | Research State Agency of Spain (AEI)                                                                      | Spain       |
| Evensen, Thomas                            | Research Council of Norway (RCN)                              | Norway         | Rotar, Adriana                          | Executive Agency for Higher Education, Research, Development and Innovation Funding of Romania (UEFISCDI) | Romania     |
| Ferreira, Joana ( <i>until Feb</i> )       | Foundation for Science and Technology (FCT)                   | Portugal       | Sarbach, Jun                            | Swiss National Science Foundation (SNSF)                                                                  | Switzerland |
| Ferreira, Luís ( <i>from Feb</i> )         | Foundation for Science and Technology (FCT)                   | Portugal       | Serrazina, Filomena ( <i>from Feb</i> ) | Foundation for Science and Technology (FCT)                                                               | Portugal    |
| Fleetwood, Anna Maria                      | Swedish Research Council (VR)                                 | Sweden         | Thuveson, Zandra                        | Swedish Research Council for Sustainable Development (FORMAS)                                             | Sweden      |
| García Pastor, Esther ( <i>from Aug</i> )  | Spanish National Research Council (CSIC)                      | Spain          | Tuetey, Stéphanie                       | Fund for Scientific Research (F.R.S.-FNRS)                                                                | Belgium     |
| García Gonzalo, Marta ( <i>until Aug</i> ) | Spanish National Research Council (CSIC)                      | Spain          | Varaschin, Antonella                    | National Institute for Nuclear Physics (INFN)                                                             | Italy       |
| Giles-Franklin, James ( <i>from Nov</i> )  | UK Research and Innovation (UKRI)                             | United Kingdom | Winnen, Eric                            | Fund for Scientific Research (F.R.S.-FNRS)                                                                | Belgium     |
| Ginić, Natalija ( <i>until Jul</i> )       | Science Fund of the Republic of Serbia (SFRS)                 | Serbia         |                                         |                                                                                                           |             |
| González, Sheila                           | Research State Agency of Spain (AEI)                          | Spain          |                                         |                                                                                                           |             |
| Goossens, Didier                           | Luxembourg National Research Fund (FNR)                       | Luxembourg     |                                         |                                                                                                           |             |
| Grau, Abel ( <i>until Aug</i> )            | Spanish National Research Council (CSIC)                      | Spain          |                                         |                                                                                                           |             |
| Gulbe, Elīna ( <i>from Nov</i> )           | Latvian Council of Science (LZP)                              | Latvia         |                                         |                                                                                                           |             |
| Harket, Hilde Totland                      | Research Council of Norway (RCN)                              | Norway         |                                         |                                                                                                           |             |
| Hoekstra, Ynte                             | Dutch Research Council (NWO)                                  | Netherlands    |                                         |                                                                                                           |             |
| Houssein, Sherylee ( <i>until Nov</i> )    | UK Research and Innovation (UKRI)                             | United Kingdom |                                         |                                                                                                           |             |
| Imperiali, Fabrice                         | French National Research Agency (ANR)                         | France         |                                         |                                                                                                           |             |
| Janů, Vojtěch                              | Czech Science Foundation (GAČR)                               | Czech Republic |                                         |                                                                                                           |             |
| Končar Koturović, Rade                     | Science Fund of the Republic of Serbia (SFRS)                 | Serbia         |                                         |                                                                                                           |             |
| Korzekwa-Józefowicz, Anna                  | National Science Centre (NCN)                                 | Poland         |                                         |                                                                                                           |             |
| Knob, Debora ( <i>from Sep</i> )           | Austrian Academy of Sciences (OeAW)                           | Austria        |                                         |                                                                                                           |             |
| Kranewitter, Stefan                        | Austrian Science Fund (FWF)                                   | Austria        |                                         |                                                                                                           |             |



Anneli Allik (ETAG) (*Chair*)



Rosemary Hindle  
*Communications Manager*

## Task Force on Trust in Science Conference

This task force includes representatives from non-Science Europe Member Organisations.

| Name                  | Organisation                                                                                     | Country        |
|-----------------------|--------------------------------------------------------------------------------------------------|----------------|
| Allik, Annely         | Estonian Research Council (ETAG)                                                                 | Estonia        |
| Borrell-Damián, Lidia | Science Europe                                                                                   | Belgium        |
| Dubois, Michel        | GEMASS                                                                                           | France         |
| Fromentin, Valérie    | French National Research Agency (ANR)                                                            | France         |
| Giry, Claire          | French National Research Agency (ANR)                                                            | France         |
| Hall, Wendy           | University of Southampton                                                                        | United Kingdom |
| Himma, Marju          | University of Tartu                                                                              | Estonia        |
| Imperiali, Fabrice    | French National Research Agency (ANR)                                                            | France         |
| Magalhães, Joana      | Science for Change, COALESCE Project                                                             | Portugal       |
| Ros, David            | Office Parlementaire d'Évaluation des Choix Scientifiques et Technologiques, Assemblée Nationale | France         |
| Smith, Carthage       | Organisation for European Cooperation and Development (OECD)                                     | France         |
| Toma, Anca            | European Patients' Forum (EPF)                                                                   | Belgium        |

## Task Force on Guidance on Science Communication

| Name                      | Organisation                                  | Country |
|---------------------------|-----------------------------------------------|---------|
| Aksjonova, Darja          | Latvian Research Council (LZP)                | Latvia  |
| Allik, Annely             | Estonian Research Council (ETAG)              | Estonia |
| Ármansson, Davíð Fjölfnir | Icelandic Centre for Research (Rannís)        | Iceland |
| Barbé, Kim                | Research Foundation Flanders (FWO)            | Belgium |
| Evensen, Thomas           | Research Council of Norway (RCN)              | Norway  |
| Fleetwood, Anna Maria     | Swedish Research Council (VR)                 | Sweden  |
| Varaschin, Antonella      | National Institute for Nuclear Physics (INFN) | Italy   |



Rosemary Hindle  
Communications Manager



Thomas Evensen (RCN) (Chair)



Rosemary Hindle  
Communications Manager

# HIGH-LEVEL POLICY NETWORK ON CROSS-BORDER COLLABORATION AND THE ERA

| Name                                          | Organisation                                                                                              | Country        | Name                                              | Organisation                                     | Country        |
|-----------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------|---------------------------------------------------|--------------------------------------------------|----------------|
| Absillis, Gregory                             | Research Foundation Flanders (FWO)                                                                        | Belgium        | Garrett, Martha ( <i>Sep–Nov</i> )                | UK Research and Innovation (UKRI)                | United Kingdom |
| Adriani, Oscar                                | National Institute for Nuclear Physics (INFN)                                                             | Italy          | Groeneveld, Joël                                  | Fund for Scientific Research (F.R.S.-FNRS)       | Belgium        |
| Bärenreuter, Christoph                        | Austrian Science Fund (FWF)                                                                               | Austria        | Hagardt, Maria ( <i>from May</i> )                | Swedish Research Council (VR)                    | Sweden         |
| Bell, Linda                                   | Swedish Research Council for Sustainable Development (FORMAS)                                             | Sweden         | Hakala, Johanna                                   | Research Council of Finland (AKA)                | Finland        |
| Belocky, Reinhard ( <i>until May</i> )        | Austrian Science Fund (FWF)                                                                               | Austria        | Hansteen, Thomas                                  | Research Council of Norway (RCN)                 | Norway         |
| Berndt, Anja ( <i>until Sep</i> )             | UK Research and Innovation (UKRI)                                                                         | United Kingdom | Kuhn, Flurina ( <i>from Mar</i> )                 | Swiss National Science Foundation (SNSF)         | Switzerland    |
| Boc, Mojca                                    | Slovenian Research and Innovation Agency (ARIS)                                                           | Slovenia       | Kuipers, Joyce                                    | Dutch Research Council (NWO)                     | Netherlands    |
| Boehme, Olivier                               | Research Foundation Flanders (FWO)                                                                        | Belgium        | Maguire, Teresa                                   | Health Research Board (HRB)                      | Ireland        |
| Boljević, Jasminka                            | Croatian Science Foundation (HRZZ)                                                                        | Croatia        | Markussen, Lisbet Crone                           | Independent Research Fund Denmark (DFF)          | Denmark        |
| Bonenkamp, Berry                              | Dutch Research Council (NWO)                                                                              | Netherlands    | McIlwaine, Siân ( <i>from Sep</i> )               | UK Research and Innovation (UKRI)                | United Kingdom |
| Burg, Helena                                  | Luxembourg National Research Fund (FNR)                                                                   | Luxembourg     | Mekinda Vidmar, Blanka                            | Slovenian Research and Innovation Agency (ARIS)  | Slovenia       |
| Carnwall, Anne ( <i>from May</i> )            | Swedish Research Council (VR)                                                                             | Sweden         | Mistrić, Robert                                   | Slovak Research and Development Agency (APVV)    | Slovakia       |
| Chioncel, Mariana                             | Executive Agency for Higher Education, Research, Development and Innovation Funding of Romania (UEFISCDI) | Romania        | Muižniece, Lauma                                  | Latvian Science Council (LZP)                    | Latvia         |
| Curaj, Adrian                                 | Executive Agency for Higher Education, Research, Development and Innovation Funding of Romania (UEFISCDI) | Romania        | Munhá, Rui                                        | Foundation for Science and Technology (FCT)      | Portugal       |
| Danielsen, Kristin                            | Research Council of Norway (RCN)                                                                          | Norway         | Nieto Garcia, Maria Cristina ( <i>until Jul</i> ) | National Institute of Health Carlos III (ISCIII) | Spain          |
| De Curtis, Stefania ( <i>from Jan</i> )       | National Institute for Nuclear Physics (INFN)                                                             | Italy          | Noorma, Anu                                       | Estonian Research Council (ETAG)                 | Estonia        |
| Doménech, Elena                               | National Institute of Health Carlos III (ISCIII)                                                          | Spain          | Ognois, Laure                                     | Swiss National Science Foundation (SNSF)         | Switzerland    |
| Domínguez, Elena                              | Spanish National Research Council (CSIC)                                                                  | Spain          | Olteanu, Tina ( <i>from May</i> )                 | Austrian Science Fund (FWF)                      | Austria        |
| Drury, Georgina ( <i>from Nov</i> )           | UK Research and Innovation (UKRI)                                                                         | United Kingdom | Pětrašová, Kamila                                 | Czech Science Foundation (GAČR)                  | Czech Republic |
| Dunon-Bluteau, Dominique ( <i>until Jul</i> ) | French National Research Agency (ANR)                                                                     | France         | Pin, Pierre-Olivier                               | French National Research Agency (ANR)            | France         |
| Fängström, Britta                             | Swedish Research Council for Sustainable Development (FORMAS)                                             | Sweden         | Plewinska, Honorata                               | French National Research Agency (ANR)            | France         |
| Fernandez, Estrella                           | Research State Agency of Spain (AEI)                                                                      | Spain          | Poll, Myriam                                      | German Research Foundation (DFG)                 | Germany        |
| Filipović, Nenad ( <i>Jun–Nov</i> )           | Science Fund of the Republic of Serbia (SFRS)                                                             | Serbia         | Polotska, Olga                                    | National Research Foundation of Ukraine (NRFU)   | Ukraine        |
| Folea, Antoaneta                              | Executive Agency for Higher Education, Research, Development and Innovation Funding of Romania (UEFISCDI) | Romania        | Rebhan, Christian                                 | German Research Foundation (DFG)                 | Germany        |
|                                               |                                                                                                           |                | Reding, Laurin                                    | Swiss National Science Foundation (SNSF)         | Switzerland    |
|                                               |                                                                                                           |                | Ruiz Iruela, Daniel ( <i>from Jul</i> )           | National Institute of Health Carlos III (ISCIII) | Spain          |
|                                               |                                                                                                           |                | Schmidt, Finn                                     | German Research Foundation (DFG)                 | Germany        |
|                                               |                                                                                                           |                | Serrano, Joaquín                                  | Research State Agency of Spain (AEI)             | Spain          |
|                                               |                                                                                                           |                | Serritzlew, Søren                                 | Independent Research Fund Denmark (DFF)          | Denmark        |
|                                               |                                                                                                           |                | Ślomińska, Kinga                                  | Foundation for Polish Science (FNP)              | Poland         |
|                                               |                                                                                                           |                | Stevanović, Ana ( <i>from Jun</i> )               | Science Fund of the Republic of Serbia (SFRS)    | Serbia         |
|                                               |                                                                                                           |                | Sümeghy, Gyula                                    | Hungarian Research Network (HUN-REN)             | Hungary        |

## HIGH-LEVEL POLICY NETWORK ON CROSS-BORDER COLLABORATION AND THE ERA

| Name                                   | Organisation                                  | Country        |
|----------------------------------------|-----------------------------------------------|----------------|
| Tejada, Laura ( <i>until Apr</i> )     | Swiss National Science Foundation (SNSF)      | Switzerland    |
| Törnqvist, Stefan ( <i>until May</i> ) | Swedish Research Council (VR)                 | Sweden         |
| Torrent, Moira ( <i>from Sep</i> )     | Spanish National Research Council (CSIC)      | Spain          |
| Valente, Paolo ( <i>from Feb</i> )     | National Institute for Nuclear Physics (INFN) | Italy          |
| Verbaeys, Isabelle                     | Research Foundation Flanders (FWO)            | Belgium        |
| Vistad, Rune                           | Research Council of Norway (RCN)              | Norway         |
| Wachter, Wolfgang                      | German Research Foundation (DFG)              | Germany        |
| Wentker, Sibylle                       | Austrian Academy of Sciences (OeAW)           | Austria        |
| Wiley, Paul                            | UK Research and Innovation (UKRI)             | United Kingdom |
| Woźniakowska, Justyna                  | National Science Centre (NCN)                 | Poland         |
| Zondaka, Elita                         | Latvian Science Council (LZP)                 | Latvia         |

## Task Force on Monitoring Cross-border Collaboration

| Name                      | Member Organisation                             | Country        |
|---------------------------|-------------------------------------------------|----------------|
| Absillis, Gregory         | Research Foundation Flanders (FWO)              | Belgium        |
| Belocky, Reinhard         | Austrian Science Fund (FWF)                     | Austria        |
| Lecic, Dario              | Croatian Science Foundation (HRZZ)              | Croatia        |
| Burg, Helena              | Luxembourg National Research Fund (FNR)         | Luxembourg     |
| Butt, Dominique           | UK Research and Innovation (UKRI)               | United Kingdom |
| Lee, Natasha              | UK Research and Innovation (UKRI)               | United Kingdom |
| Telford, Myriam           | UK Research and Innovation (UKRI)               | United Kingdom |
| Muppavarapu, Vydehi       | Health Research Board (HRB)                     | Ireland        |
| Jakobs, Tom               | Luxembourg National Research Fund (FNR)         | Luxembourg     |
| Łazarowicz-Kowalik, Marta | Foundation for Polish Science (FNP)             | Poland         |
| Martínez, Catalina        | Spanish National Research Council (CSIC)        | Spain          |
| Martin-Lanuza, Monica     | Spanish National Research Council (CSIC)        | Spain          |
| Plewinska, Honorata       | French National Research Agency (ANR)           | France         |
| Neouze, Maïa              | French National Research Agency (ANR)           | France         |
| Repnik, Robert            | Slovenian Research and Innovation Agency (ARIS) | Slovenia       |
| Strzebońska, Anna         | National Science Centre (NCN)                   | Poland         |
| Tejada, Laura             | Swiss National Science Foundation (SNSF)        | Switzerland    |
| Učakar Petrovčič, Lucija  | Slovenian Research and Innovation Agency (ARIS) | Slovenia       |
| Virlon, Bérangère         | French National Research Agency (ANR)           | France         |
| Vodjdani, Nakita          | French National Research Agency (ANR)           | France         |
| Wojciechowska, Paulina    | National Science Centre (NCN)                   | Poland         |



Helena Burg (FNR) (*Chair C-BC*)  
Lidia Borrell-Dámian (SE) (*Chair ERA*)



Theodora Famprikezi, *Senior Policy Officer (C-BC)*  
Adrien Braem, *Senior Policy Officer (ERA)*



Adrien Braem, *Senior Policy Officer*

## Task Force on Collaboration with Chinese Research Organisations

| Name                      | Member Organisation                   | Country        |
|---------------------------|---------------------------------------|----------------|
| Bain, Magnus              | Research Council of Norway (RCN)      | Norway         |
| Bak, Sebastiaan den       | Dutch Research Council (NWO)          | Netherlands    |
| Bondre-Beil, Priya        | German Research Foundation (DFG)      | Germany        |
| Bonenkamp, Berry          | Dutch Research Council (NWO)          | Netherlands    |
| Durrans, Sophie           | UK Research and Innovation (UKRI)     | United Kingdom |
| Hansteen, Thomas          | Research Council of Norway (RCN)      | Norway         |
| Krüßmann, Ingrid          | German Research Foundation (DFG)      | Germany        |
| Kuipers, Joyce            | Dutch Research Council (NWO)          | Netherlands    |
| Pin, Pierre-Olivier       | French National Research Agency (ANR) | France         |
| Schlepper, Gerrit Andreas | German Research Foundation (DFG)      | Germany        |
| Wachter, Wolfgang         | German Research Foundation (DFG)      | Germany        |
| Wiley, Paul               | UK Research and Innovation (UKRI)     | United Kingdom |



Theodora Famprikezi, Policy Officer

## Task Force on Research Security

| Name                          | Member Organisation                                                                            | Country        |
|-------------------------------|------------------------------------------------------------------------------------------------|----------------|
| Absillis, Gregory             | Research Foundation Flanders (FWO)                                                             | Belgium        |
| Adriani, Oscar                | National Institute for Nuclear Physics (INFN)                                                  | Italy          |
| Allsopp, Aimee                | UK Research and Innovation (UKRI)                                                              | United Kingdom |
| Bärenreuter, Christoph        | Austrian Science Fund (FWF)                                                                    | Austria        |
| Bapuly, Bedanna               | Austrian Academy of Sciences (ÖAW)                                                             | Austria        |
| Begum, Ruhena                 | UK Research and Innovation (UKRI)                                                              | United Kingdom |
| Berndt, Anja                  | UK Research and Innovation (UKRI)                                                              | United Kingdom |
| Béu, Bruno                    | Foundation for Science and Technology (FCT)                                                    | Portugal       |
| Bonenkamp, Berry              | Dutch Research Council (NWO)                                                                   | Netherlands    |
| Burg, Helena                  | Luxembourg National Research Fund (FNR)                                                        | Luxembourg     |
| Carnwall, Anne                | Swedish Research Council (VR)                                                                  | Sweden         |
| Chioncel, Mariana             | Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI) | Romania        |
| Creely, Caitriona             | Health Research Board (HRB)                                                                    | Ireland        |
| Danielsen, Kristin            | Research Council of Norway (RCN)                                                               | Norway         |
| De Curtis, Stefania           | National Institute for Nuclear Physics (INFN)                                                  | Italy          |
| Devine, Ellenor               | Swedish Research Council (VR)                                                                  | Sweden         |
| Dobrzańska-Bzowska, Magdalena | National Science Centre (NCN)                                                                  | Poland         |
| Dominguez, Elena              | Spanish National Research Council (CSIC)                                                       | Spain          |
| Fängström, Britta             | Swedish Research Council for Sustainable Development (Formas)                                  | Sweden         |
| Fendel, Doo                   | German Research Foundation (DFG)                                                               | Germany        |
| Flæten, Jon                   | Research Council of Norway (RCN)                                                               | Norway         |
| Girardin, Jordan              | Swiss National Science Foundation (SNSF)                                                       | Switzerland    |
| Gyselinck, Pierre             | Fund for Scientific Research (FRS-FNRS)                                                        | Belgium        |
| Hakala, Johanna               | Research Council of Finland (AKA)                                                              | Finland        |
| Herrero Diez, María           | Spanish National Research Council (CSIC)                                                       | Spain          |
| Hunt, Helen                   | UK Research and Innovation (UKRI)                                                              | United Kingdom |
| Iquino, Juan Ignacio          | Spanish National Research Council (CSIC)                                                       | Spain          |
| Irimia, Alina                 | Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI) | Romania        |
| Jacobs, Tinne                 | Research Foundation Flanders (FWO)                                                             | Belgium        |
| Jakubek, Ursula               | Austrian Science Fund (FWF)                                                                    | Austria        |
| Kiesselbach, Matthias         | German Research Foundation (DFG)                                                               | Germany        |

## Task Force on Research Security

| Name                          | Member Organisation                            | Country        |
|-------------------------------|------------------------------------------------|----------------|
| Kiltz, Beáta                  | Hungarian Research Network (HUN-REN)           | Hungary        |
| Kohs, Kathrin                 | German Research Foundation (DFG)               | Germany        |
| Kuipers, Joyce                | Dutch Research Council (NWO)                   | Netherlands    |
| Lavrinoviča, Ingrida          | Latvian Science Council (LZP)                  | Latvia         |
| Le Cornec, Clémence           | Swiss National Science Foundation (SNSF)       | Switzerland    |
| Maguire, Teresa               | Health Research Board (HRB)                    | Ireland        |
| Mahlamäki, Katrine            | Research Council of Finland (AKA)              | Finland        |
| Martín-Lanuz Olmeda, Mónica   | Spanish National Research Council (CSIC)       | Spain          |
| McIlwaine, Siân               | UK Research and Innovation (UKRI)              | United Kingdom |
| Møller, Tom-Espen             | Research Council of Norway (RCN)               | Norway         |
| Noorma, Anu                   | Estonian Research Council (ETAG)               | Estonia        |
| Ognois, Laure Gabrielle       | Swiss National Science Foundation (SNSF)       | Switzerland    |
| Pětrašová, Kamila             | Czech Science Foundation (GACR)                | Czech Republic |
| Pin, Pierre-Olivier           | French National Research Agency (ANR)          | France         |
| Polotska, Olga                | National Research Foundation of Ukraine (NRFU) | Ukraine        |
| Rouby, Asaël                  | Luxembourg National Research Fund (FNR)        | Luxembourg     |
| Serrano Agejas, Joaquín Ángel | Research State Agency of Spain (AEI)           | Spain          |
| Seumenicht, Elvira            | Austrian Science Fund (FWF)                    | Austria        |
| Sharman, Benjamin             | UK Research and Innovation (UKRI)              | United Kingdom |
| Tejada, Laura                 | Swiss National Science Foundation (SNSF)       | Switzerland    |
| Törnqvist, Stefan             | Swedish Research Council (VR)                  | Sweden         |
| Valente, Paolo                | National Institute for Nuclear Physics (INFN)  | Italy          |
| Verbaeys, Isabelle            | Research Foundation Flanders (FWO)             | Belgium        |
| Vormansika, Marta             | Estonian Research Council (ETAG)               | Estonia        |
| Wachter, Wolfgang             | German Research Foundation (DFG)               | Germany        |
| Wozniakowska, Justyna         | National Science Centre (NCN)                  | Poland         |



Theodora Famprikezi, Policy Officer

# WORKING GROUP ON ARTIFICIAL INTELLIGENCE

The Working Group on Artificial Intelligence started in June 2025, taking over the activities of the preceding Task Force on Artificial Intelligence.

| Name                               | Organisation                                                  | Country        |
|------------------------------------|---------------------------------------------------------------|----------------|
| Aksjonova, Darja <i>(from Nov)</i> | Latvian Council of Science (LZP)                              | Latvia         |
| Arnarson, Atli                     | Icelandic Centre for Research (Rannís)                        | Iceland        |
| Balla, Andrea                      | Hungarian Academy of Sciences (MTA)                           | Hungary        |
| Boccali, Tommaso                   | National Institute for Nuclear Physics (INFN)                 | Italy          |
| Brázdil, Tomáš                     | Czech Science Foundation (GAČR)                               | Czech Republic |
| Coles, Lisa                        | UK Research & Innovation (UKRI)                               | UK             |
| Dracott, James                     | UK Research & Innovation (UKRI)                               | UK             |
| Duin, Marieke van                  | Dutch Research Council (NWO)                                  | Netherlands    |
| Gadsdon, Anthony                   | Dutch Research Council (NWO)                                  | Netherlands    |
| Hock, Marlene                      | Austrian Science Fund (FWF)                                   | Austria        |
| Itani, Sarah                       | Fund for Scientific Research (FRS-FNRS)                       | Belgium        |
| Jaanson, Karin                     | Estonian Research Council (ETAG)                              | Estonia        |
| Kompare Jampani, Tina              | Slovenian Research and Innovation Agency (ARIS)               | Slovenia       |
| Lehtinen, Timo O.A.                | Research Council of Finland (AKA)                             | Finland        |
| Lehtinen, Vilma                    | Research Council of Finland (AKA)                             | Finland        |
| Mattsson, Viktoria                 | Swedish Research Council (VR)                                 | Sweden         |
| Mboup, Mamadou                     | French National Research Agency (ANR)                         | France         |
| Mertens, Jan                       | Research Foundation Flanders (FWO)                            | Belgium        |
| Mewes, Stefanie                    | German Research Foundation (DFG)                              | Germany        |
| Mühlbacher, Stefan                 | Austrian Academy of Sciences (OeAW)                           | Austria        |
| Nováček, Vít                       | Czech Science Foundation (GAČR)                               | Czech Republic |
| Ochsenfeld-Repp, Sonja             | German Research Foundation (DFG)                              | Germany        |
| Oitmaa, Kristel                    | Estonian Research Council (ETAG)                              | Estonia        |
| Philipp, Tobias                    | Swiss National Science Foundation (SNSF)                      | Switzerland    |
| Radošević, Natalija                | Science Fund of the Republic of Serbia (SFRS)                 | Serbia         |
| Ramírez Santigosa, Lourdes         | Research State Agency of Spain (AEI)                          | Spain          |
| Ringqvist, Anna                    | Swedish Research Council for Sustainable Development (Formas) | Sweden         |
| Seumenicht, Elvira                 | Austrian Science Fund (FWF)                                   | Austria        |
| Sundharam, Sakthivel               | Luxembourg National Research Fund (FNR)                       | Luxembourg     |
| Szentgáli-Tóth, Boldizsár          | Hungarian Academy of Sciences (MTA)                           | Hungary        |
| Szertics, Gergely                  | Hungarian Research Network (HUN-REN)                          | Hungary        |

| Name             | Organisation                        | Country |
|------------------|-------------------------------------|---------|
| Szumelda, Tomasz | National Science Centre (NCN)       | Poland  |
| Thoonen, Guy     | Research Foundation Flanders (FWO)  | Belgium |
| Tuvike, Priit    | Estonian Research Council (ETAG)    | Estonia |
| Von Ahsen, Uwe   | Austrian Science Fund (FWF)         | Austria |
| Wachmann, Bernd  | Austrian Academy of Sciences (OeAW) | Austria |



Thobias Philipp (SNSF) *(Chair)*  
Elvira Seumenicht (FWF) *(Co-Chair)*  
Sakthivel Sundharam (FNR) *(Co-Chair)*



Theodora Famprikezi  
*Senior Policy Officer*

## Task Force on Artificial Intelligence

| Name                   | Organisation                                  | Country        |
|------------------------|-----------------------------------------------|----------------|
| Ait Ameur, Yamine      | French National Research Agency (ANR)         | France         |
| Boccali, Tommaso       | National Institute for Nuclear Physics (INFN) | Italy          |
| Evensen, Thomas        | Research Council of Norway (RCN)              | Norway         |
| Györfi, Miklós         | Hungarian Research Network (HUN-REN)          | Hungary        |
| Hasgall, Alexander     | Swiss National Science Foundation (SNSF)      | Switzerland    |
| Holm, Jon              | Research Council of Norway (RCN)              | Norway         |
| Marjanen, Katja        | Research Council of Finland (AKA)             | Finland        |
| Ochsenfeld-Repp, Sonja | German Research Foundation (DFG)              | Germany        |
| Oitmaa, Kristel        | Estonian Research Council (ETAG)              | Estonia        |
| Verbovszky, Gabriella  | Hungarian Research Network (HUN-REN)          | Hungary        |
| Webb, Sarah            | UK Research and Innovation (UKRI)             | United Kingdom |

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